

GLOBALWA



2020 GLOBAL PHILANTHROPY GUIDE

Washington State Organizations Working
Globally to Improve Lives





Women in Nepal at a signing event for the People's Call to Nations.

Photo: Every Woman Treaty

Who we are

GLOBALWA

Global Washington supports the global development community in Washington state that is working to create a healthier and more equitable world. We promote our members, bring them together to spark new ideas and partnerships, and build a network of leaders improving lives around the world. We aim to change the world for the better by strengthening Washington state's vibrant global development community and increasing the impact of our members to improve lives in developing countries.

With over 160 members, including some of the world's most respected companies, non-profit organizations, academic institutions, and foundations, Global Washington provides a platform to share knowledge, partner, and overcome challenges. We are building a dynamic network of stakeholders from which to draw expertise, exchange ideas, and form innovative collaborations.

globalwa.org



Seattle Foundation ignites powerful, rewarding philanthropy to make Greater Seattle a stronger, more vibrant community for all. Focused on creating equity and opportunity, our goal as a community foundation is to simplify giving and strengthen the impact of philanthropy for the more than 1,200 individuals, families, businesses, and non-profits we serve. We provide deep community insights, powerful civic leadership, effective philanthropic advising and judicious stewardship of assets in support of our mission. As the community's foundation, we appreciate and value the broad range of definitions our philanthropists hold for the word "community." From those who choose to work very locally, to others who see themselves as citizens of the world, Seattle Foundation supports strategic investment in the places our philanthropists prioritize.

Seattle Foundation works with partners to provide effective advising, education and experiential learning for our philanthropists interested in making a difference around the world. The Foundation is proud to be one of the largest grantmakers in the U.S. to global causes and organizations.

seattlefoundation.org

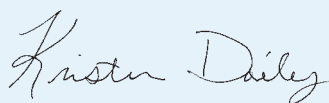
Welcome to the 2020 Global Philanthropy Guide

Perhaps you already have a vision for how you want to make the world a better place. Maybe the picture in your mind is a little blurry or maybe it's as clear as Mt. Rainier on a sunny day. Whether you are just beginning to explore global issues or if you are expanding your global giving, our Global Philanthropy Guide is a resource to support you on your journey. It can help you sharpen your ideas about international giving and provide opportunities to engage with local non-profits doing incredible work around the world.

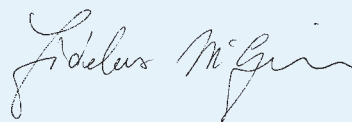
For the last five years, Global Washington and Seattle Foundation have worked together to develop and produce this annual guide. Global Washington is a member association for organizations with ties to Washington state that are working to improve lives in developing countries. Seattle Foundation is the largest community foundation in the Pacific Northwest. It collaborates with philanthropists who invest in both their local and their global communities—and their collective passion for global causes makes the foundation one of the largest U.S. grantmakers to organizations working abroad.

The feature articles in this year's guide highlight Global Washington members and their efforts to advance the United Nations' Sustainable Development Goals, which together form a blueprint for achieving a better, more sustainable future for all. The articles also reflect priority areas that the Global Washington community is tackling jointly, including good health and well-being, quality education, gender equity, human rights, food security, and emergency relief. Toward the back, you'll also find a full directory of Global Washington's more than 160 members, a handy reference that can lead you to learn more about familiar organizations and discover new ones.

On behalf of Global Washington and Seattle Foundation, we thank you for your partnership and commitment to making the world a more equitable, healthy and prosperous place for all.



Kristen Dailey
Executive Director
Global Washington



Fidelma McGinn
Chief Philanthropy Officer
Seattle Foundation



A young boy and girl learn in a buildOn primary school in Mpeka, Malawi. The school is a partnership between buildOn and the community. To construct this school buildOn contributed the engineering, materials and skilled labor, while the community of Mpeka provided the land, local materials, and the weeks of volunteer labor to build the school.

Photo: buildOn

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SUSTAINABLE DEVELOPMENT GOALS

The Global Washington community supports the **United Nations Sustainable Development Goals (SDGs)**, a blueprint for building a better and more sustainable future for us all. The following articles, previously published by Global Washington, represent the work that Washington state organizations are doing to achieve the SDGs, including responding to the immediate needs of vulnerable communities in developing countries, and working towards lasting change.



Randi Hedin believes education lays the foundation for opportunity

By Arielle Dreher

Randi Hedin, a director on buildOn's National Board of Directors, remembers staying in a remote village in Senegal in 2013. The village was in the midst of a desert-like environment with little vegetation around. The schoolhouse was a small hut made of millet. It was very dark inside the classroom with no windows, so teachers often took their students outside to the few available trees to learn with light and shade.

One morning, Hedin came upon some cows munching on the school. She was surprised and snapped a few pictures. She asked her host family about it later.

"They said, 'Yeah, between the animals and the rains that come during the rainy season, this is the problem they have with their school,'" Hedin recalls.

This is where Hedin's work with buildOn comes in. Hedin was in Senegal because the non-profit was building a new school in the village, one that would not have to be rebuilt after every rainy season or every time a cow got hungry.

buildOn works in seven countries around the world, as well as in the U.S., to build schools in collaboration and coordination with the local ministries of education and community leaders. So far, the organization has built 1,323 schools internationally. For Hedin, the work buildOn does aligns with her belief that education is the foundation for opportunity.

"In a house or in a school, it's the foundation, and I firmly believe that, and once armed with that I think there are a lot of opportunities that open up," she says.

Education has to begin with a conducive learning environment, however, and in places like Senegal and Haiti, where Hedin has also visited, something as common as a bad storm can cancel classes.

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"Kids miss school if something happens with the school that they can't get their lessons," Hedin says. "So for example, the Haitian community I was in was so excited about having this brand new building dedicated to the kids, that it's a school, not a community center or a church or a meeting place, it's first and foremost a school."

Hedin joined the national board of buildOn in 2009. She first heard about the organization a decade earlier when she was living and working in the New York City-area as a securities and corporate law attorney. Her firm had a table at the buildOn annual gala, where she heard Jim Ziolkowski, buildOn's president and CEO, speak for the first time. She said he was, and still is, a mesmerizing storyteller—and she knew she wanted to get involved eventually.

"Much later on, I started to really learn about the depths of poverty in many of these countries around the world," she says.

She thought at the time, "If I ever in my life have time to get involved with this organization, I would love to be a part of the solution because education transforms lives, and it sounds a little hokey, but you see it here in the U.S. and you see it everywhere around the world," she says.

In 2008, Hedin and her family moved to the Seattle area, opting for a change of pace from the East Coast. Hedin left her corporate job and now is co-president of RPX Research, as well as a lecturer in the University of Washington Law School's Sustainable International Development program. Joining the buildOn board pushed Hedin to use her law background to better understand the challenges the organization faces in different countries. In fact, before she started lecturing, she went back to school to get her master's degree in the Sustainable International Development program.

"My knowledge of the world and my knowledge of outside our Western world has exponentially increased, and I think that buildOn has much to do with that," she says.

As a board member, she has traveled to all seven countries (Senegal, Malawi, Mali, Burkina Faso, Nepal, Haiti and Nicaragua) that buildOn has schools in globally. Hedin really believes that the buildOn model of community engagement sets it apart from other organizations. The non-profit does a good job avoiding "mission creep," Hedin says, by solely focusing on building physical schools (usually with latrines) for communities.



When buildOn enters a community—usually in a rural part of the country— its staff establishes a partnership between the country’s ministry of education, the community itself and buildOn. The ministry of education supplies the books, curriculum, teachers and desks for the classroom, and local community members are responsible for providing some of the locally-sourced materials needed to build the school, such as water and gravel, supplying non-skilled volunteers to help build the school, and electing a leadership team of equal numbers of men and women to oversee the school construction.

buildOn is really there to create structure in the community and provide the monetary resources and certain supplies to build the physical school. One requirement of each leadership team and school that the non-profit builds is that it must include equal numbers of men and women, boys and girls.

“In many of these places where we build, women don’t have, necessarily, decision-making power, and here on these committees they do. It’s a game-changer,” Hedin says.

In some of its countries, buildOn also pays for an instructor to teach adult literacy classes at night in their schools. Hedin remembers one woman, the wife of the local principal in a community in Malawi, who was excited about the opportunities for her children and for herself to be able to learn marketing and negotiation skills.

“She really wanted to make sure that her girls, as well as her boys, had a good school, too, so that they could have a better life than she has,” Hedin recalls. buildOn also hires local men and women in each country to work for the organization.

Hedin, who lives in Woodinville with her husband, envisions taking her law background, as well as her master’s degree, and getting more deeply involved with buildOn’s work, along with other projects. She currently does fundraising for the organization in Seattle, as well as some governance work. In the last decade fundraising in Seattle enabled buildOn to build nearly 20 schools, Hedin says. buildOn is a 27-year-old organization, and Hedin said she believes that they do not plan to expand to other countries right now—opting instead to go deeper in the countries they are in, continuing to build more schools.



Randi Hedin making bricks in Senegal.

Photo: Randi Hedin

“We really are getting to as many communities as we possibly can, and I like that because I think that’s when you’re going to see literacy rates rise,” Hedin says. “You are going to see growth in economic development and see all those things that come as a result of education that will improve for those countries.”

The countries buildOn works in rank low on the Human Development Index, and ultimately, the goal would be for buildOn to have raised literacy rates in those countries and not need to build any more schools.

“That could be a great goal—to move on to other countries where the needs remain and are the greatest,” Hedin says.

CARE food security interventions center on women

By Arielle Dreher



World hunger is on the rise again, despite quantifiable efforts in the last decade to stem the increase of undernourished people worldwide. The Food and Agriculture Organization of the United Nations estimates that nearly 821 million people face chronic food deprivation today.

In Africa and South America specifically, hunger and food insecurity is getting worse, UN statistics show, due to conflicts, changing weather and economies slowing down. When people cannot access food, the chances of malnutrition heighten, too, compounding the problem. If this trajectory is not reversed, the world will not meet the UN Sustainable Development Goal of eradicating hunger by 2030.

CARE, a global non-profit organization, is working to stop hunger worldwide and reverse the rising tide of food insecurity. CARE works in 94 countries around the world in not only food security but also health, education and disaster relief.

Like most global humanitarian agencies, CARE employs predominantly local people to implement programs and initiatives where it works, predominantly in the global south, in west and east Africa, southeast Asia, and parts of central and South America. Country offices range in size depending on need, and focus on ways to systemically eliminate food insecurity and malnutrition, sometimes by influencing a country's policies, other times by working directly with community organization on the ground.

While the majority of CARE's work is done in the global south, it also employs staff in Europe and North America to fundraise and advocate for advancing women's empowerment and fighting hunger globally.

WOMEN AT THE CENTER

CARE's model of intervention revolves around empowering women, specifically ensuring they have access to and control over the resources necessary to improve their lives and those of their families, according to Juan Echanove, senior director of food and nutrition security at CARE USA.

Twenty years ago in Niger, CARE started a program that helped women take control of their finances and products. The organization helped establish a village savings and loan association that enabled women to share money and invest amongst themselves. Today, 20 million women across the world are a part of these types of associations.

"They're not only allowing women to have savings, but more importantly they create a safe space for them to meet and

gather, which triggers other processes," Echanove said. "We are talking about contexts where women very often don't have the possibility to undertake their own economic activities, so they lend from each other with the support from CARE. This is having an impact at the community level in many parts of the world."

In Bangladesh, CARE started a program called "Nutrition at the Center" to help local women share information and ideally change attitudes towards nutrition and health outcomes for pregnant women and young mothers in rural areas. CARE also helps women access the resources—like land and finances—to grow food around the world.

Worldwide, women make up about half of all farm laborers, but they often cannot access the resources to financially benefit from or grow their own crops. CARE works to increase equality for women in societies by initiating gender dialogues in communities to engage leaders to increase women's empowerment.

"We have realized, based on several programs we're developing and research by many others, that by empowering women, we can really (start to see) a more fair and just society, where there is more wealth for everyone," Echanove says.

ADDRESSING CLIMATE CHANGE

In recent years, CARE's work has had to address how climate change is affecting farmers and food production all over the global south. There is a strong link between food security and climate change, and the changing climate is at least partly to blame for the forecasted growth in hunger worldwide. Changing weather patterns are affecting food viability in places like Africa, Echanove said, and when farmers struggle to grow the food that's needed, prices skyrocket.

"You can have the food, but if no one can pay for it then you're in trouble," Echanove said.

In already poor communities, climate change can literally translate to starvation for some people. CARE is working to help countries adapt to climate change by creating community-based adaptation plans, and helping farmers prepare for less water by introducing water-smart agricultural techniques. CARE's other work to tackle climate change involves educating governments and partners in the global north.



Rabeya, 31, is a mother of two and successful potato and pumpkin farmer. Before she used to grow rice, but her crops became damaged by increasingly frequent floods. “The floods used to come only once a year, now they come twice a year and we don’t know when they will come,” Rabeya says. Rabeya is part of a project set up by CARE to help vulnerable women prepare for the recurring and escalating climate disasters in her area. Women learn about flood tolerant crops and alternatives to rice, which is vulnerable to flooding. Rabeya is now growing potatoes and pumpkins for a profit.

Photo: Vivvi Erkkila/Care

“This climate change is so unfair. We cause it—we America, Japan, Europe, China—we are polluting the world and causing this, but this is felt equally across the world,” Echanove said. “... They are getting less crops because of something we are doing, so this is a powerful message that we need to share.”

Beyond lowering emissions, farmers in the global south could use financial support from the global north.

LOOKING AHEAD

While the organization already works in improving the food security and nutrition of 20 million people worldwide, CARE leaders set an ambitious goal to more than double the annual reach to 50 million people by 2020. To get there, Echanove said the non-profit will need to extend its impact in the countries it works in, as well as expand its fundraising and partnership efforts.

CARE is also spreading the conversation of climate change and how it impacts farming and hunger across the globe.

CARE recently brought together farmers from the U.S. South to meet with farmers in Cote d’Ivoire (Ivory Coast) to exchange ideas and techniques they use in small-scale farming. The problems, Echanove said, were the same.

“We are exploring further what we can do to share more. We believe that some of the tools we are promoting in Africa and other parts of the world can be useful for the people working to promote food justice in the U.S.,” he said.

The non-profit relies on funding from the global north to help programmatic and strategic efforts all around the world. CARE receives funding from donors as well as governments, including the U.S. government. When projecting where the organization will be in 10 years’ time, Echanove said a lot will depend on investment from the global north.

“Investing in development is investing in our global joint future,” Echanove said. “...A lot will depend on what we will do as citizens in terms of getting to a better place in 10 years from now—or not a very nice place.”

Could a new global treaty end violence against women and girls?

By Joanne Lu

What would happen if every country in the world were legally bound by a comprehensive international treaty against all forms of violence against women and girls? The Every Woman Treaty intends to find out.

The project was launched in 2013 under the name “Everywoman Everywhere” by a global group of women’s rights activists, who determined that there is a large gap in international law regarding the protection of women and girls.

Certainly, the United Nations’ (UN) 1979 Convention on the Elimination of All Forms of Discrimination Against Women, 1993 Declaration on the Elimination of Violence Against Women and 2000 Convention against Transnational Organized Crime have all pushed the conversation forward in important and significant ways. But amid the limitations of those existing declarations and conventions, the group saw the urgent need for a legally binding global treaty that holds countries accountable for all forms of violence against women.

Since its launch, the effort has blossomed in a very grass-roots fashion into a coalition of more than 1,700 women’s rights advocates and experts, including 840 organizations, in 128 countries.

“I was sold straight away,” says Laurie Tannous, who joined Every Woman Treaty’s Global Working Group in 2016 and serves on their special expert committee on human trafficking. At the time, Tannous—an international business and Canadian immigration attorney—was attending conferences and giving speeches on trafficking, when a new friend introduced her to the Treaty.

“A treaty is a call to action—a collective one. And if you have this collective international voice being driven by one document, it keeps things very efficient and powerful,” says Tannous.

Tannous says that when she first got involved, trafficking and modern slavery weren’t yet a major part of the Treaty. Although she is, of course, opposed to violence against women and girls, her work centers on preventing women, children and even men from being smuggled across borders and enslaved.

The group responded to her concerns with what she now recognizes as their emblematic commitment to inclusivity: “Let’s include that, too.”

Today, the group has drafted a “zero draft” or core platform—the framework nations will use to draft the official treaty. The draft has been sent to 2,000 experts for peer-review, and it addresses all types of violence against women, including domestic violence, non-state torture, state-sponsored violence, and workplace violence, as well as trafficking and slavery. It also considers four groups of vulnerable women and girls, three life stages (girls and students, older women and widows of all ages) and specific actionable recommendations for preventing, suppressing and punishing violence against women and girls, including trafficking in persons.

For example, some countries still punish survivors and victims of trafficking and slavery (like sex slaves who are punished for prostitution). This discourages victims from reporting incidents of trafficking, which is absolutely necessary data if countries and municipalities are to work toward eradicating it. The group is aiming for a treaty that prohibits the punishment of survivors and victims, with the hope that in doing so, they would feel safer telling their schools, neighbors, police officers or nurses about the crimes that had been committed against them. Increasing this first level of reporting is a critical first step in tackling the problem.

But in addition to laying out enforceable protocols, Tannous says the goal is also to increase awareness, outreach, and education of the issues and promote effective strategies for eradicating them. For example, the special expert committee on human trafficking identified a huge gap in countries’ understanding of the definition of trafficking. A “lack of clarity in definitions leads to problems in prosecuting violations,” they wrote in their policy memo. In this way, Tannous says, the Treaty is meant to enhance existing UN conventions.

“We can create law all day long, but if it’s not enforced, if it’s not adopted, if it’s not supported, if it’s not talked about—it’s as good as the paper it’s written on, and nothing more,” says Tannous.

Since its launch, Every Woman Treaty has blossomed into a coalition of more than 1,700 women’s rights advocates and experts, including 840 organizations in 128 countries.





A woman holds up the People's Call to Nations at a signing event in Nepal.

Photo: Every Woman Treaty

At the moment, the Treaty is still in development, as experts review the draft and leaders of the group meet with potential “lead nations,” who will commit to signing the Treaty and serve as its ambassadors. These lead nations will be the ones who bring the Treaty to the UN for adoption by all member states.

The challenge moving forward, according to Tannous, is getting countries to understand that a global treaty to prevent violence against women and girls is not redundant, but rather is a necessary step to closing loopholes in existing international laws and instruments. But once that is clear, she believes the grassroots commitment that launched this effort to begin with will be the same force that keeps the momentum going.

“Just look at the sheer number of women who have taken their own time to contribute to this effort,” she says. “None of us get paid for this, but we’re so personally vested in it that I think everyone intends to see it through—that OK’s mean action.”

If countries translate their commitments into action, then the Treaty could become the catalyst for a historical change in global norms, the group says. Consider the Tobacco Treaty, which ended smoking on airplanes and in many public spaces. Indeed, with enough action, a treaty to end violence against women and girls could end not only the trafficking of women, but all forms of violence against women and girls. Now, wouldn’t that be a treaty for every woman everywhere.

Empowering women, one fair trade at a time

By Arielle Dreher

A thoughtful model and a little bit of encouragement is sometimes all that is needed to empower women in potentially intimidating workspaces. Or at least for Fabiola, this was the case.

Fabiola worked at a vegetable greenhouse in Sonora in northern Mexico when the farm decided to become Fair Trade certified. Fabiola, one of thousands of workers, was elected to be a representative on her farm's Fair Trade Committee. She was shy and hesitated to speak in front of others. As a part of the committee, she received training and learned how to negotiate and represent her fellow co-workers' concerns.

Nathalie Marin-Gest, Fair Trade USA Senior Director of Produce & Floral, visited Fabiola's farm a year after she was elected to the committee.

Fabiola had embraced her new role whole-heartedly. Marin-Gest said Fabiola was firing a construction manager who was not doing a good job and hosting meetings with thousands of workers with ease. She was emboldened by being on the committee and learning how the farm production process worked. She was advocating for workers and communicating with suppliers regularly. "I'd never spoken up in public—I was terrified to," she told Marin-Gest at the

time. "I didn't want to accept the nomination but now I feel proud of myself for being able to do this, and my kid told me, 'Mom, good job. I'm proud of you,' and it was the most amazing moment."

Moments like these reveal just how much deeper than a label on a bag of coffee or sweatshirt Fair Trade USA's work goes. When we hear "fair trade," it's easy to simply acknowledge that a label like that ensures ethical practices and fair business, but the actual work of Fair Trade USA is much more intricate and weighty than that.

Fair Trade USA helps develop sustainable supply chains by setting rigorous social and environmental standards that farms, factories and fisheries around the world are certified against by third-party certification bodies. To achieve Fair Trade certification, Fair Trade USA has developed detailed certification criteria for the different product categories, like the Agriculture Production Standard (APS), which is more than 100 pages long. These standards set basic principles in each workplace like eliminating workplace discrimination, requiring equal pay for equal work, as well as ensuring that workers make at least minimum wage or above. These standards also include criteria around maternity leave for women and ensure that employers cannot force women to take pregnancy tests before they are hired, which is a practice unfortunately common on many farms that do not want to take on the supposed burden of hiring a woman who will need to leave to give birth.

The certifications and audits are really just the beginning of the work Fair Trade does with its members. As Marin-Gest puts it, **"we provide a platform for farms, factories, fisheries to be able to integrate social compliance into their own program to write a framework...essentially helping to tie compliance and operations back to the human, in particular."**

Besides the impact created from compliance with the Fair Trade Standards, when products are sold with the Fair Trade Certified™ seal, a few extra cents go back to the workers and small producers. These Fair Trade Community Development Funds are pooled and used collectively on projects that help meet the needs of those within the scope of the certificate. In order to manage the funds appropriately and represent all participants, the APS has an Empowerment module that requires the formation of a Fair Trade Committee. Fair Trade USA requires its partners to map their workforce and see who actually works for the company in order to ensure that the Fair Trade Committee is made up of a group of people that actually represents



Luz Sisa, 24, from Mulalo, Ecuador, does her laundry at Agrocoex's complementary laundry room. Luz, a mother of two, has been working at Agrocoex since 2010.

Photo: James A. Rodriguez/Fair Trade USA





Fabiola Lauro, 33, from Imuris, Mexico, smiles inside the “Fair Trade Store.” Fabiola, a mother of two, has been working at Wholesum since 2012. Currently employed as a manager in the seedling section, she was elected as president of the Fair Trade Committee in 2016.

Photo: James A. Rodriguez/Fair Trade USA

the workforce (number of men or women, migrants or locals, or those with disabilities, job type, etc.). The general assembly of small farmers or workers then elects the committee members. A needs assessment of all the small farmers or workers (on large farms) is conducted to direct the decisions on how to use the Fair Trade Community Development Funds. The Fair Trade Committee then develops projects based on the needs of the general assembly members, their families and communities. Projects focus on helping to solve community problems and make work more accessible, particularly for women.

In Ecuador, women working on a floral farm that was Fair Trade Certified began to get sick. The women were working six days a week, and on Sundays, their only day off, women would go into the river to wash their family's clothes. The high-altitude river was getting contaminated, and women were having bone and respiratory problems.

After the Fair Trade Committee at the farm looked deeply at the root causes of why so many women were getting sick, they decided to use their Fair Trade Community Development Funds to create a laundromat, employing an attendant to do the laundry, on-site at their farm. Women can now bring their family's laundry to work and leave at the end of the day with clean, folded laundry. Suddenly, women actually had a day to rest at the end of a long workweek and were much healthier. Marin-Gest said that small innovation led to some women finishing up school or starting their own businesses.

“Their lives have changed completely just from setting up a little laundromat program, because they dug deep and found out what was really happening; they were creative and found a solution that changed lives dramatically,” she said.

Farms, fisheries and factories that are Fair Trade Certified™ must continue to not only meet the certification standards but also continue to improve their workforce environments in order to keep their workers. Internationally, farmers have been experiencing labor shortages, and Marin-Gest said Fair Trade USA's affiliates have actually seen just the opposite, due in part to the standards and good work environments those standards create for workers.

“People also care how they're being treated and if they have a voice on that farm, so what we've found with the Fair Trade program is that farms have gone from having extreme labor shortages to having waiting lists of workers who want to work there,” Marin-Gest said.

This makes sense with a model that encourages workers to not only have better lives but also re-invest their Fair Trade Community Development Funds into programs that are good for the community. Marin-Gest pointed to examples like women creating their own sewing design shops or pig nurseries with the Community Development Funds, or building homes and communities near to farms, to eliminate commute stress or family separation. Fair Trade USA also provides financial literacy training, which really helps families plan their financial lives, as well.

Beyond fair, humane working conditions for workers around the world, Fair Trade USA is also helping empower women and their families to advocate for their rights and work to have more financially stable and secure lives in the future. Or as Marin-Gest puts it, looking at women like Fabiola and her child, “generations are getting impacted, as well.”

Heidi Breeze-Harris believes clinical providers are key to saving lives in childbirth

By Angelia Miranda



For Heidi Breeze-Harris, executive director of PRONTO International, working in the global health sector may not have been an obvious path, but in retrospect, it makes sense. Thanks to the trips that she and her mother saved up for every summer, and growing up with a diverse extended family, Breeze-Harris has always had a strong connection to the international sector. "Because I started traveling to pretty out of the way places when I was young, I was comfortable in those settings," she says.

But what she saw within those settings didn't always make sense.

One of the greatest influences in her life, her grandfather, instilled in her a lesson as a child. "He taught me that there is nobody lesser than me, and nobody better. We are all the same level of human." Breeze-Harris internalized his words, but the inequality and injustice she saw during her travels made her wonder how they could be true when reality looked so different.

"My grandfather instilled this belief and then I went into the world." As a 5-year-old child in Lima, she recalls asking herself, **"How do I get to eat breakfast and these other children my age don't. Why can't they have what I have? And is it wrong that I do?"**

Upon finishing college with a degree in anthropology and Asian studies, Breeze-Harris considered looking for international work. "I also loved, and love art and I thought what better time to experiment with work in the arts than when I am young and have little to lose." A conceptual artist, she has embraced music, acting, sculpting, photography, and painting. In fact, her first job was with local glass sculptor and artist, Dale Chihuly. "I started as a receptionist with Dale and worked my way up," she says.

Obstetric fistula is a childbirth injury caused most often by women experiencing obstructed labor without access to timely medical care. An estimated 2 million women worldwide suffer from fistula.

With long hours and dedication, within six months Breeze-Harris became Chihuly's book designer and museum liaison, and she worked with the installation design teams in the studio. After six years, she shifted her focus from art to urban design in service to community development.

After working as an urban designer for low-income communities, Breeze-Harris received a fellowship in 2003 to work with immigrant communities in Kobe, Japan, who had been displaced and disenfranchised after the Hanshin Awaji earthquake. It was after returning from Japan that she first heard about the medical condition, fistula.

Obstetric fistula is a childbirth injury caused most often by women experiencing obstructed labor without access to timely medical care. In obstructed labor the baby's head puts pressure on the mother's birth canal, which if left unrelieved can result in a stillborn baby and the mother with a hole in her bladder or rectum. An estimated 2 million women worldwide suffer from fistula. Because women with fistula can leak urine and and/or feces chronically, they often face ostracism, isolation, shame, and a heightened risk of death.

Breeze-Harris was herself one month pregnant when she began learning about fistula. It went from being a topic completely unknown to her to suddenly showing up in her life three times in one week. "I think that's a sign that something's worth paying attention to," she said. And so she did.

Together with her friend, Katya Matanovic, she co-founded the organization, One By One, to work with women in East Africa and implement a holistic approach to fistula treatment and prevention. She learned more about fistula and its impact on girls and women in low-income countries. In an ironic twist, her own pregnancy took a turn for the worse, and Breeze-Harris almost died from obstructed labor.

"Because I lived in the U.S.," she explained, "I was able to have a cesarean section in time." Once again, the questions raised by her grandfather's lessons seemed to apply; only this time the difference between her and others like her was access to life-saving resources.

Breeze-Harris never intended to start an organization like One By One. As a new mother, she fully expected to hand the project off to the UN Foundation. "I had my own child," she points out. But the UN Foundation gave One By One a startup grant and encouraged them to keep going.



After 11 years, she left One By One, in need of a chance to recharge. But the work she started continued on. In 2018, she watched with pride as One By One merged with the Worldwide Fistula Fund, a Global Washington member. “I am so thrilled the work continues. That’s what’s happening, and it is happening in an even bigger and better way than either organization would have been able to do alone.”

On the flipside, the team One By One helped to build in Kenya now operates and functions as its own NGO. “The leadership is theirs,” she affirmed. Looking back at all that One By One has accomplished since she left, she says, “To say I’m proud is a weird way to put it—I’m humbled that I was able to connect and work alongside incredible leaders who made all of this happen. This work is led by fistula survivors there. That is how it should be.”

Breeze-Harris continues her work in global and maternal health as the current executive director of PRONTO International, an organization that provides innovative low-cost obstetric training to clinical providers in resource-limited settings around the world.

The philosophy that PRONTO International embodies is the idea that clinicians are not separate from mothers and babies—rather, they are an essential part of the childbirth process and the “mother-baby-provider” triad. As such, the organization focuses on offering clinical providers the emotional, psychological, and technical support they need not only for the safety of mothers and children, but also for their own well-being, because confident providers save lives.

When asked about her confidence in the global community’s ability to accomplish the Sustainable Development Goals relating to global health by 2030, she expressed a general sense of optimism. At the same time, she cautioned that the global community must not forget all those encompassed by the term “global.” For instance, the United States is the only developed nation where rates of maternal death are increasing, especially in populations of women of color.

“It is important that we highlight the relationship between our healthcare system, racism and pregnancy outcomes,” she said.

While PRONTO International works in low-resource areas across the globe, it also sells birth simulation kits to American providers and universities. PRONTOPacks™

The philosophy that PRONTO International embodies is the idea that clinicians are not separate from mothers and babies—rather, they are an essential part of the childbirth process and the “mother-baby-provider” triad.



In this PRONTO simulation, Dr. Leah cares for a new mother and baby immediately following birth. Simulation is an important way for providers to practice patient-centered, respectful maternity care.

Photo: PRONTO International

allow clinicians in any setting to simulate birth in a highly realistic and innovative, yet sustainable, low-tech and low-cost manner.

In pursuing innovative ways to train birth attendants, from offering PRONTOPacks™ to developing curriculum and training plans in collaboration with local governments, PRONTO International aims to develop practitioner skills in-country, while ultimately placing the responsibility of continuing the programs with the countries themselves. “Our goal has to be to make it sustainable within country budgets and staffing systems.”

Tracing a path from the office of an artist to the forefront of innovative organizations in global health and maternal care was certainly never the plan. But if there is one thing Breeze-Harris illustrates, it is following her passion wherever it may lead.

Today, Heidi Breeze-Harris brings her creativity to the role of changing the very inequality and injustice that she witnessed in the world as a child. By ensuring that future mothers can get what they need, regardless of where or who they are, she helps to make her grandfather’s words a reality: nobody less, and nobody better.

WaterAid is closing the gap for clean water access globally

By Arielle Dreher

In most parts of the U.S., we don't think twice about turning on the faucet or hopping in the shower. With infrastructure in place, it's incredibly easy to forget that public utilities, engineering, and coordination enable access to fresh water for millions of Americans every day. But this kind of infrastructure is expensive to build and maintain, especially in parts of the world where governments are just beginning to prioritize water for their people.

Worldwide, 844 million people do not have access to clean water, UNICEF estimates. WaterAid, a global non-profit is working to change this.

Established in 1981 by members of the U.K. water industry, WaterAid works to close the gap globally on access to clean drinking water, sanitation, and hygiene (referred to as "WASH" for short). The organization is now bringing water

resources to communities in 28 countries, on three different continents.

"The emphasis was really on water supply in the early days, then coming on to sanitation and how to do that effectively, and now hygiene is a big focus, so it's an integrated approach," said Vincent Casey, WaterAid senior manager for water, sanitation and hygiene.

Access to clean water, sanitation, and hygiene is crucial not only for daily life but also for health. Every two minutes, diarrhea caused by dirty water or poor toilets kills a child under five years old. Casey says this is why WaterAid also focuses on toilets and hygiene practices in the communities where it works. Clean water alone does not impact the disease burden that exposed human waste can have on a community.

WaterAid has staff in 34 countries, including those where advocacy and fundraising work happen, like in the U.S. and the U.K.

A large part of the WaterAid model is ensuring that local and national governments recognize the crucial needs of their people for access to clean water. Casey said WaterAid works at all levels of government, from local communities to national policymakers.

"We work a lot with districts or local governments, so operation-wise not only the delivery of WASH but how you keep those benefits in place," Casey said.

In other words, helping create national or district-level policies is important, but not sufficient. WaterAid also works with other NGOs and education and health advocacy organizations to ensure that they are including education about handwashing, good hygiene and sanitation practices. Each in-country WaterAid team works to influence policy, and sometimes directly implements water initiatives, as well.

Back in the 1990s, WaterAid helped introduce gravity-fed water schemes for large communities with thousands of people to get water. In each case, the organization created a structure to govern the new utilities. Casey used WaterAid's work in Ethiopia, which began in the 1990s, as an example. After a management arrangement for a local water utility is recognized by the national government, this type of multi-village model can become a reality.

"That's literally all the villages nominating someone to a board, and that board appointing an executive board to run the scheme, and then that executive board contracts



WaterAid Burkina Faso's Regional Learning Center Coordinator, Lucien Damiba, removes a water monitoring device from a borehole.

Photo: Andrew McConnell/WaterAid



mechanics and people who do financial management and revenue collection,” Casey said.

WaterAid evaluated these types of management models in Ethiopia over several decades, and the most recent evaluation from 2018 shows that they are still performing really well, Casey said. Such large-scale gravity-fed water schemes usually supply water from higher ground springs to lower ground areas. There are no pumps or complex equipment to maintain, making it an easier model to establish.

Not all of the countries where WaterAid works can support these types of models, especially in rural areas where water is difficult to access underground, or may be contaminated with arsenic or high salinity. In these places, financial stability and investment are necessary. This is where political advocacy comes in.

“You have to be working to push government to take up its responsibility to ensure that everyone has access to these basic things. Governments are responsible for making sure that happens,” Casey said. “(In some countries) they’re not doing it and not delivering on it, and they need to. That needs a push not only from civil society but from individuals themselves, to demand better services.”

Part of WaterAid’s work is connecting water utilities and private companies with community water associations established in the countries where they work. These relationships are not just for financial support, but also to share best practices for sustainability of services.

“A good utility has to be able to have good cost recovery, a good billing system, and good revenue collection processes,” Casey said.

Those partnerships also support new water associations with challenges like reducing water lost due to infrastructure and figuring out how to improve efficiency.

While WaterAid helps find financing and investment for local utilities in the countries where it works, the organization also encourages governments to invest even more. Casey said leveraging government investment has worked in some countries, including Ethiopia.

At its best, WaterAid’s model enables the non-profit to leave a country entirely. Casey said this is how the process is supposed to work if the job is done correctly. The key, he said, is establishing water utilities as professionalized services.

“It’s not just about building infrastructure, training a few people then walking away; it has to be a formal



Molia Abdallah, 47, fills a bucket of water at the solar-powered water scheme being constructed in Chicoma, Nampula Province, Mozambique.

Photo: Chileshe Chanda/WaterAid

management model, which is legally recognized in the country and supported nationally,” he said. “And the problem is with a lack of resources, there may be legally recognized management models, but they’re not supported. So, they rely on various donor initiatives to provide the backup support to subsidize major maintenance.”

Ultimately and ideally, WaterAid wants to create a sustainable model for delivering water to communities with reliable funding sources before it leaves. Casey said the current challenge is in places where communities do have access to WASH, but suffer from very poor levels of service.

“People may have access on paper or be within proximity of a water supply installation, but the level of service provided isn’t necessarily very high,” he said. “It’s like a hidden crisis of poor service, poor water quality, long periods of service outage, long periods of service breakdown. It’s not simply a problem of lack of access—it’s beyond that.”

WaterAid has U.S. offices in New York and Washington, D.C., with remote-based staff throughout the country, including in Seattle.

For Alejandro Grajal, conservation efforts begin and end with humans

By Arielle Dreher

While politicians and celebrities alike routinely rally communities to save the planet, other not-as-obvious, yet incredibly influential forces are already at work: zoos.

Alejandro Grajal, President and CEO of Woodland Park Zoo, knows a thing or two about how zoos can play a role in large-scale conservation efforts. He was in graduate school, finishing a PhD in zoology from the University of Florida, during the conservation biology movement of the 1980s, and he has been invested in its progress and impacts ever since. Grajal, the current CEO and President of the Woodland Park Zoo, believes that conservation efforts ultimately begin and end with humans.

“One of the things that has been pretty evident to me from the very beginning is that even though conservation or wildlife conservation is a biological problem, the causes and the solutions are human because extinction and habitat loss and so on are created by humans, but also can be solved by humans,” he said.

Conservation has been at the heart of Grajal’s studies and his professional career. He came to the Woodland Park Zoo in 2016 after beginning his professional life at the Wildlife Conservation Society in New York (which runs the Bronx Zoo) and then leading the Center for Conservation Leadership at the Chicago Zoological Society. He has specialized primarily in field conservation, meaning protecting large areas of habitat and land, primarily in Latin America and the Caribbean. He has also published numerous articles and conducted research on conservation for most of his career.

Zoos play a vital role in conservation efforts globally. Grajal’s work not only at the Woodland Park Zoo but also as a board member for the Association of Zoos and Aquariums (AZA), which accredits all zoos and aquariums in North America and abroad, is conservation-focused. In fact, Grajal says they are the second largest source of funding to international conservation efforts worldwide. According to the AZA, the 230 zoos and aquariums in the association have donated over \$1 billion in funds to field conservation in the past five years.

About 8 percent of the zoo’s annual budget is spent on international conservation, Grajal said. The Woodland Park Zoo has nearly 20 conservation flagship projects that involve multi-decade investments in field conservation in places as far away as Papua New Guinea and as close as the North Cascades.

In addition to investment, which Grajal says is the most significant way zoos play a role in conservation, they also literally play a role in conserving species. Endangered species, or animals that are in danger of going extinct, are often preserved as a result of zoos and aquariums taking in those animals. Grajal explained that this process is vital to the species’ survival. For example, the Woodland Park Zoo currently has three Malayan tigers. There are only about 200 of these tigers left on earth, and the majority of those left are in zoos. With fewer than 100 wild Malayan tigers, the ones living in zoos might be the last surviving animals of their kind in a few years.

“The population in zoos and aquariums right now is radically valuable to keep the genetic makeup of the population for the future, because the population in the wild is not thriving,” Grajal said.

The Woodland Park Zoo is AZA-accredited, meaning it could also hold or keep species protected in the association’s program SAFE (Saving Animals From Extinction). SAFE is a global strategy to ensure that endangered species are protected, Grajal said. There are currently 30 SAFE action plans for species, with more in the works.

Conservation efforts taken by outside organizations and even zoos in the U.S. are, in the end, only drops in the bucket, and Grajal recognizes this. And yet, sociological and psychological research conducted at the Woodland Park Zoo to evaluate the visitor experience has led to interesting findings.

“We know for sure that one of the critical elements of the zoo visit is that people have this flow of positive emotions,” Grajal said.

This is in part due to the connections with animals, as well as visiting with loved ones, Grajal said.

“The combination of really strong social brainwork for the visit and the emotions that are driven by the zoo really drive an unusual combination of willingness to act,” Grajal said.

The question is how to turn that positive emotion into action. Or as Grajal says, “How do we get those emotions supercharged so we can drive people towards pro-environmental behaviors?”

While the science and research at Woodland Park Zoo shows the zoo visit can lead to a powerful emotive experience, visiting the zoo only lasts four to five hours at most. To keep that positive emotive experience, Grajal said, the





Woodland Park Zoo President and CEO, Alejandro Grajal, with Coba, the Spectacled Owl.

Photo: Jeremy Dwyer-Lindgren/Woodland Park Zoo

zoo's social media investment aims to create more opportunities for people to engage in conservation.

The organization currently has 54,500 followers on Instagram and more than 32 million views on its Youtube channel. In addition, its website address is literally zoo.org, which doesn't hurt the organization's online search rankings.

Ultimately, Grajal said all this content points to what needs to happen to actually conserve the planet and our shared environment: consumers changing their behaviors.

“We try to keep the fun and family and hopeful message of coming to the zoo, while at the same time creating opportunities for people to engage in conservation, mostly by taking specific consumer positions such as composting, recycling or buying sustainable seafood products, or eliminating single-use plastics from your life,” Grajal said.

The zoo can leverage its substantial social media following when the environment is threatened by policy proposals, as well. For example, The Woodland Park Zoo sent more than 10,000 signatures as a part of a petition to Congress when the Trump Administration attempted to change the Endangered Species Act. Grajal expects to grow the

zoo's role as part of a larger social movement towards conservation.

“I believe that one of the challenges we face in terms of conservation is the support of the public, regardless of their political ideology or their socioeconomic status. It's been for a while that conservation has kind of morphed into or been pigeon-holed into this kind of white, middle class values ideal, but the reality is that conservation and the conservation of wildlife affects everybody, rich and poor, different cultures, different languages,” he said.

By engaging zoo visitors and contributing to a wider social movement towards conservation, the zoo also plans to continue to measure its impact and see if social responsibility grows. Ultimately, the health and survival of all is at stake.

“It's really important that people understand that their actions and everyday decisions have global implications,” Grajal said. “And all those things (like eliminating single-use plastic) look very flimsy, very small when you do them by yourself, but the reality is that if you get millions joining it, you have a significant impact. You drive corporations and businesses to make responsible decisions, and then we have positive feedback in which both consumers and providers and policy all move in the right direction.”

Ending child marriage begins by keeping girls in school

By Joanne Lu



Salma is a preschool teacher in rural Bangladesh. She's a high-school graduate and plans to continue her education in college. In a country where an estimated 45 percent of girls drop out of secondary school, Salma is a big deal.

But just four years ago, at 14 years of age, Salma was among millions of girls who live in absolute fear of being forced into marriage, likely to an older man. As a girl from a poor family in Bangladesh, which has the fourth highest rate of child marriage in the world, according to UNICEF, and the second highest number of child brides—nearly 4.5 million in 2017—Salma was staring down the barrel of child marriage.

That is, until she received a scholarship from World Concern to stay in school. The UN Population Fund says that girls who have a secondary education are up to six times less likely to be married off before their 18th birthday. That's why World Concern believes the solution is to keep girls in school, especially when their families can't afford it.

The scholarship is just one component of World Concern's holistic approach to what it calls "transformational development" in the world's poorest and hardest-to-reach places.



Salma (left), poses with other scholarship recipients.

Photo: World Concern

Over its 65-year history, World Concern has refined the ways it addresses not just physical and economic needs, but emotional and spiritual, as well—taking into account the whole person.

“We believe that every human being is created in the image of God,” says Cathy Herholdt, World Concern's senior communications director. **“Every human being deserves to have their basic needs met and have an abundant life. That faith is what drives us; it's why we do what we do.”**

That belief also guides the organization's transformational development approach, in which communities take charge of their own development. Instead of a top-down approach, World Concern works alongside communities to identify their greatest needs, their greatest assets, and how they want to improve. It's also why 95 percent of World Concern's staff are nationals from the 15 countries in which they work across South and Southeast Asia, East Africa, Haiti, and the Middle East.

Herholdt says that over the 30 years that World Concern has worked in Bangladesh, they've seen how child marriage is a “scourge” that's keeps people trapped in a cycle of poverty and causes extreme physical and emotional harm to young girls.

“Literally, they're terrified,” Herholdt says about the girls she has interviewed.

Often the girls' mothers were themselves married as children, and they talk about how it took all their choice and freedom away. They don't want that life for their daughters, but in a male-dominated society, where spending even \$50 to \$100 a year to send a child to school is too costly for a family earning a dollar a day, parents often feel like they have no choice.

World Concern's scholarships give families the choice to keep their daughters in school until they're past the age of forced marriage and to break the cycle of poverty by setting them up for better jobs and futures.

The effects are spreading beyond families into entire communities. For example, World Concern is helping women's groups (or “federations,” as they call themselves) learn about the impacts of child marriage, why it's better for girls to be in school, how to prevent child marriage and how to spread that message.



Salma (far right) presents to her preschool class.

Photo: World Concern

These women are banding together to form a powerful voice and actually effect change from within their communities. When they hear that a family is considering marrying off their young daughter, if just one of them goes to confront the father, it often doesn't go well and can even be dangerous. But when they all go together to come alongside the family and share why it's a bad idea and that there are better options, they say they're often successful in stopping the child marriage.

"It's coming from within the community," says Herholdt. "It's a very powerful thing to see."

As daughters watch their mothers step up to protect them and each other, girls are also finding ways to replicate that empowerment through youth health and hygiene clubs and other group support systems. Boys are also watching their

sisters excel in school, while their mothers run businesses and become community leaders. This, says Herholdt, is how culture changes holistically.

At the moment, World Concern's child marriage program is primarily in Bangladesh as well as a few other countries, like Kenya, Chad and Somalia, where the issue is prevalent. But Herholdt says they're excited to continue expanding their transformational development work into new areas that are the hardest places right now, including Syria, Yemen, and South Sudan.

"We're moving away from one-off sectors and focusing on how and where we can have greater impact with our holistic approach," says Herholdt.

"We're letting that drive who we are and how we do our work."

World Concern's scholarships give families the choice to keep their daughters in school until they're past the age of forced marriage and to break the cycle of poverty by setting them up for better jobs and futures.

World Vision sees work in 'fragile contexts' as necessary to accelerate SDGs

By Joanne Lu

Since 1950, when World Vision launched its operations by helping orphans and children in North Korea, many of the Federal Way-based organization's key moments have been shaped by refugees and fragile states. Now, nearly 70 years later, the organization is honing in on that need with a new global strategy. It's called Our Promise 2030, and it brings together World Vision's many decades of experience, resources and programs to better help children and communities in the hardest places in order to accelerate progress toward the Sustainable Development Goals.

"In practice our core mission is around serving the most vulnerable children and the poorest," says Jonathan Papoulidis, World Vision Executive Advisor on Fragile States. **"We're seeing that fragility is really the center of the global development crisis right now."**

The Organisation for Economic Co-operation and Development (OECD) estimates that by 2030, about 80 percent of the world's extreme poor will live in fragile states. Currently, the OECD lists 58 countries as "fragile contexts." World Vision works in 38 of them and has long-term development programs in 24. In total, the organization, which is

one of the world's largest non-governmental aid agencies, works in nearly 100 countries.

"Thirty years ago or so, there were lots of different countries struggling with extreme poverty and disaster and conflict," says Papoulidis. **"We've seen global progress across the board in many of these places, except in these really fragile ones."**

Even the global refugee crisis, Papoulidis points out, is a symptom of fragility. "We tend to put them in different buckets, but the vast majority of refugees come from fragile states. And the vast majority of them seek refuge in neighboring countries that are dealing with higher levels of fragility, as well."

As World Vision has remained focused on a broad mission to help vulnerable children and communities at home or on the move, their experience and data has led them to work in fragile states for more than three decades.

"Now we're saying we've got to get a lot more focused in these spaces where 'business as usual' development is just not working," says Papoulidis. "We need a whole different approach to being more impactful and being able to support and empower more communities in these fragile places."

Through its vast humanitarian and development operations, as well as its advocacy and policy work, World Vision is trying to promote a paradigm shift that considers the larger picture from the get-go. It includes recognizing that conflict is only one piece of the fragility puzzle, along with poverty, grievances and high vulnerability to natural disasters, pandemics and global price shocks.

"What we see now are some very promising thinking and trends in the development space, but we don't see them fully fleshed out yet, and we don't see them combined into a paradigm or a package where they're working together," says Papoulidis.

For example, development agencies are working hard to build resilience in food security, disaster risk reduction and climate adaptation. But Papoulidis says that resilience efforts are being "stove-piped" into these sectors instead of being applied to the complex interacting risks and crises in fragile states.



South Sudanese women supported by a World Vision program that helps boost food security and community empowerment, while targeting gender-based violence.

Photo: World Vision

“There’s a great need to de-silo this thing and get it into a much broader systems approach that considers political, economic, environmental, social and security factors,” he says.

For example, World Vision is part of a consortium of seven aid agencies called the Somalia Resilience Programme. It provides families across the country with multiple livelihood options to increase their food security and ability to withstand natural shocks. But through local associations and savings groups, it also helps build social capital, which World Vision has identified as a key driver to strengthening resilience to multiple risks in fragile contexts.

“Social capital—the networks, values and norms for cooperating across different boundaries—is really the deficit of fragile states,” says Papoulidis. “If the social contract is broken, that’s when you get low resilience and societal dysfunction.”

It’s important, according to Papoulidis, to build social capital along three tracks: bonding, bridging, and linking. Bonding is strengthening cooperation within communities that already share common ties like worldview, ethnicity, and boundaries. Bridging is building reciprocity—even trust—between communities that are disconnected or even divided with tensions. This could include mediating between ethnic groups that are at odds with each other or supporting regional hospitals that bring together different communities. Linking is connecting communities to formal institutions like governments and formal banking. Building social capital along just one or two of these tracks could actually deepen division, inequality, or exclusion.

In the context of refugees, for example, this includes building cooperation within refugee camps or connecting them with host communities, connecting them with the broader community surrounding refugees, as well as working with the government to provide solutions that are not only for refugees but also for others who are disenfranchised.

“Having the lens of knowing you’re trying to do all three things at once—bonding, bridging, linking—helps figure out where you’re trying to go as opposed to just doing limited work in one dimension,” says Papoulidis.

That larger perspective doesn’t just guide World Vision’s efforts to build social capital. It’s helping to inform their emerging approach to scaling and adapting programs for new contexts as well.

“If you’re going to do social capital strengthening, you can only do it at scale, because you’ve got to do bonding with a large group of communities, but also bridging across wide geographic areas, and linking to cross-vertical levels of government,” says Papoulidis.



Syrian refugee boys walk on the hillside that overlooks an informal tented settlement.

Photo: Laura Reinhardt/World Vision

Instead of starting with projects—which may seem less risky—Papoulidis says the development industry needs to start with a scaling model. Instead of only building wells, the question is how can we transform a water system?

“Scaling in fragile states is actually less risky than small projects,” he says, because it makes you think through all the systems that enable something to work in a specific context. Do you have political support for this? Is social empowerment and support a core feature? What does your financing look like over the next 10 to 15 years? The foresight it provides, he says, allows you to pull together and adapt different resources, partners, projects, and capacities to reach your goal.

“You can also get to some of the root causes of fragility, because you’re able to help change patterns of cooperation and inclusion at a really large level,” he argues.

That’s how World Vision arrived at Our Promise 2030. Their goal to lift up the world’s most vulnerable children and communities led them to pull all their resources and capacities together with a key focus on fragile contexts. This means continuing some existing initiatives, re-scoping some programs, while determining which others are no longer essential. It also means launching pilot initiatives in the coming year in several fragile contexts.

“Can it be done adaptively to contexts? Can it be done at scale? Can it be done in a coordinated and cooperative way with multiple stakeholders at different levels?” asks Papoulidis. “If we can do that—even though getting out of fragility is a long-term, multigenerational, extremely difficult, often contested and violent process—this approach can do so much to accelerate it.”

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Edmonds, WA 98020

adaragroup.org

AFRICAN CHAMBER OF COMMERCE

Africa Chamber of Commerce promotes bilateral trade and investment relationships between Africa and the Pacific Northwest of the United States.

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africanchamberofcommercepnw.com

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Inspired by the teachings of Jesus, Agros International breaks the cycle of poverty for farming families in rural Latin America through economic and social development. Agros creates paths from poverty to prosperity by advancing opportunities for land ownership, market-led agriculture, financial empowerment, and health and well-being.

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Seattle, WA 98121

agros.org

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Seatac, WA 98188

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The American Cancer Society is committed to saving lives from cancer and reducing the threat of the disease, not just in the United States, but globally as well. Its global health program is focused on preventing cancer, saving lives, diminishing suffering, catalyzing a local response in the countries where it works, and shaping the global policy agenda.

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Seattle, WA 98108

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1601 5th Ave, Suite 1100
Seattle, WA 98101

ashesi.org

AWAMAKI ●

Awamaki teaches women's artisan cooperatives in the rural Andes how to start and run their own businesses, connecting the cooperatives to markets and providing training in product development and business management. They create alpaca accessories, woven bags, and home goods. Awamaki supports 180 artisans who are lifting their families out of poverty.

4533 15th Ave S
Seattle, WA 98108

awamaki.org

BILL AND MELINDA GATES FOUNDATION

Guided by the belief that every life has equal value, the Bill & Melinda Gates Foundation aspires to help all people lead healthy, productive lives. The foundation is dedicated to discovering and disseminating innovative approaches to addressing extreme poverty and poor health in developing countries and improving the U.S. education system.

500 5th Ave N
Seattle, WA 98109

gatesfoundation.org

BLOODWORKS NW ●

Bloodworks Northwest is an independent, non-profit organization harnessing donor gifts to provide a safe, lifesaving blood supply to more than 90 Northwest hospitals. Its mission is to save lives through research, innovation, education and excellence in blood, medical and laboratory services in partnership with its community.

921 Terry Ave
Seattle, WA 98104

bloodworksnw.org

BO M. KARLSSON FOUNDATION ●

The Bo M. Karlsson Foundation awards higher education scholarships to underprivileged women in Nepal, one of the world's poorest and most undeveloped nations. By funding college and trade scholarships and providing a network of support, the foundation helps empower BMKF scholarship recipients to become confident, self-reliant, productive citizens in their communities and country.

6507 28th Ave NW
Seattle, WA 98117

bomkarlsson.com/index.html

BREAKTHROUGH ●

Breakthrough is a global human rights organization working to drive the culture change we need to make violence and discrimination unacceptable and build a world where all people can reach their full potential. Its entry points: violence and discrimination against women and girls—and all the violence driven by limiting, damaging gender norms that hold us all back.

4 West 43rd St, Suite 715
New York, NY 10036, USA

US: us.Breakthrough.tv
India: inbreakthrough.tv

BUILDON ●

buildOn's mission is to break the cycle of poverty, illiteracy, and low expectations through service and education.

13941 219th Ave NE
Woodinville, WA 98077

buildon.org

BURKITT'S LYMPHOMA FUND FOR AFRICA ●

Burkitt's Lymphoma Fund for Africa is a Seattle-based nonprofit organization whose mission is to maximize survival rate from all pediatric cancers in sub-Saharan Africa. With multiple African and US based partner organizations, BLFA-funded programs improve all aspects of cancer care, including diagnosis, treatment, and social, economic, and logistical support for patients and their families.

PO Box 20521
Seattle, WA 98102

blfundafrica.org

CAPRIA

Capria is a global impact investment firm managing multiple funds that accelerate the flow of capital to deliver superior returns in emerging markets.

220 2nd Ave S
Seattle, WA 98104

capria.vc

● 501(c)(3) non-profit organization

CARE ●

CARE is a global leader within a worldwide movement dedicated to ending poverty and achieving social justice for all. CARE works in 93 countries, reaching millions of people around the world through programs which provide emergency help during times of crisis and longer-term development programs that help pave pathways out of poverty to healthier, more secure futures.

4616 25th Ave NE, #477
Seattle, WA 98105

care.org

CLEANTECH ALLIANCE

CleanTech Alliance represents more than 300 member companies and organizations in ten states and three provinces. Founded in 2007 by business and cleantech leaders, the Alliance facilitates the generation and growth of cleantech companies and jobs through a variety of educational programs, research, products, and services.

1301 5th Ave, Suite 1500
Seattle, WA 98101

cleantechalliance.org

CLIFTONLARSONALLEN (CLA)

CLA exists to create opportunities — for its clients, its people, and its communities. It is dedicated to building an inclusive culture that thrives on different beliefs and perspectives. By welcoming and respecting its clients and each other, all can experience success.

10700 Northup Way, Suite 200
Bellevue, WA 98004

claconnect.com

COMMITTEE FOR CHILDREN ●

Founded in 1978. Committee for Children (CFC) is a global nonprofit dedicated to fostering the safety and well-being of children through social-emotional learning and development. CFC is the world's largest provider of research-based educational programs that promote social-emotional skills and prevent bullying and sexual abuse.

2815 2nd Ave, Suite 400
Seattle, WA 98121

cfchildren.org

CONSTRUCTION FOR CHANGE ●

Construction for Change partners with nonprofit organizations to build spaces where people can become healthier, better educated, and increase economic mobility.

4800 Airport Way S, Suite 1
Seattle, WA 98108

constructionforchange.org

COOPERSMITH LAW + STRATEGY

Coopersmith Law + Strategy serves as the trusted consigliere to leadership at corporations, multi-laterals, foundations, and NGOs. The firm designs and implements PPPs in health care, technology, energy, and environmental sectors. CLS's experts have deep domain experience in industry, policy, and global markets. CLS offers clients years' worth of relationships and up-to-the-moment, reliable data to deliver results.

1000 Second Ave, Suite 3100
Seattle, WA 98104

coopersmithlaw.com

DALBERG

Dalberg is a global group working to build a more inclusive and sustainable world where all people, everywhere, can reach their fullest potential.

2033 6th Ave, Suite 600
Seattle, WA 98121

dalberg.com

DAYS FOR GIRLS INTERNATIONAL ●

Days for Girls International is turning periods into pathways. Days for Girls increases access to menstrual care and education by developing global partnerships, cultivating social enterprises, mobilizing volunteers, and innovating sustainable solutions that shatter stigmas and limitations for women and girls. Days for Girls is creating a world with dignity, health, and opportunity for all.

PO Box 2622
Mount Vernon, WA 98273

daysforgirls.org

EARTHWORM FOUNDATION ●

Earthworm is a global non-profit organization that helps companies and communities deliver environmentally and socially responsible products. Earthworm is active in the key stages of the supply chain.

150 Nickerson St, Suite 106
Seattle, WA 98109

earthworm.org

EINSTEIN RISING ●

Einstein Rising empowers Africa's social entrepreneurs through its SME business development curriculum and provides access to startup capital. These wealth creators develop for-profit companies that tackle entrenched social and environmental issues without sacrificing the financial bottom line.

PO Box 70266
Seattle, WA 98117

einsteinrising.org

EMIRATES

Emirates is an award-winning airline with state-of-the-art fleet and unrivaled service connecting people and cultures in over 160 destinations worldwide. Its subsidiary organization, the Emirates Airline Foundation is a non-profit charity organization which aims to improve the quality of life for children, regardless of geographical, political, or religious boundaries.

55 E 59th St
New York, NY 10022

emirates.com

● 501(c)(3) non-profit organization

EVERY WOMAN TREATY ●

Currently, no legally binding instrument at the global level exists to hold nations accountable to prevent and address violence against women and girls. The Every Woman mission is to advance the creation, adoption, and implementation of a global treaty to end violence against women and girls through a diverse coalition of 1,700 women's rights advocates, including 840 organizations, in 128 countries.

3301 Burke Ave North #330
Seattle, WA 98103

everywoman.org

F5

F5 gives the world's largest businesses, service providers, governments, and consumer brands the freedom to securely deliver every app, anywhere-with confidence. F5 delivers cloud and security application services that enable organizations to embrace the infrastructure they choose without sacrificing speed and control.

801 5th Ave
Seattle, WA 98104

F5.com

FAIR TRADE USA ●

Fair Trade USA is a nonprofit organization that promotes sustainable livelihoods for farmers and workers, protects fragile ecosystems, and builds strong, transparent supply chains through independent, third-party certification. Its trusted Fair Trade Certified™ seal signifies that rigorous standards have been met in the production, trade and promotion of Fair Trade products from over 50 countries across the globe.

1500 Broadway, Suite 400
Oakland, CA 94612

fairtradecertified.org

THE FOUNDATION FOR INTERNATIONAL UNDERSTANDING THROUGH STUDENTS (FIUTS) ●

The Foundation for International Understanding Through Students (FIUTS) advances international understanding through cross-cultural experiences, student leadership, and community connections. Founded at the University of Washington in 1948, FIUTS programs connect international students, U.S. students, children and K-12 schools, and members of our community through programs that inspire dialogue and cultural exchange.

UW, 302B HUB, Box 352233
Seattle, WA 98109

fiuts.org

FRED HUTCHINSON CANCER RESEARCH CENTER ●

At Fred Hutchinson Cancer Research Center, home to three Nobel laureates, interdisciplinary teams of world-renowned scientists seek new and innovative ways to prevent, diagnose, and treat cancer, HIV/AIDS, and other life-threatening diseases.

1100 Fairview Ave N
Seattle, WA 98109

fredhutch.org

FRIENDLY WATER FOR THE WORLD ●

Friendly Water for the World expands global access to low-cost clean water technologies and information about health and sanitation through knowledge-sharing, training, community-building, peacemaking, and sustainability. It empowers communities abroad to take care of their own clean water needs.

1421 West Bay Drive NW
Olympia, WA 98502

friendlywater.org

GAMBIA HEALTH EDUCATION LIAISON PROJECT (GAMBIAHELP) ●

Gambia Health Education Liaison Project, also known as GambiaHELP, exists to enable communities in Gambia to protect, conserve, and improve their own health, the health of their community, and their natural environment.

PO Box 1903
Everett, WA 98206

gambiahelp.org

GIRL RISING ●

Girl Rising's (GR) mission is to change the way societies value and invest in girls and their potential.

6040 Princeton Ave NE
Seattle, WA 98115

girlrising.org

GLOBAL FAMILY TRAVELS

In partnership with non-profit organizations and schools, Global Family Travels provides sustainable travel itineraries in support of education, preservation of local cultures, conservation, and economic growth, which foster cross-cultural understanding and global citizens. "Learn, Serve, and Immerse and Expand Your Family Circle!"

10 Crescent Key
Bellevue, WA 98006

globalfamilytravels.com

GLOBAL GOOD

Millions of people suffer and die each year in poor countries from causes that humanity has the scientific and technical ability to solve. Funded by Bill Gates and focused on a shared vision with Nathan Myhrvold, Global Good invents technology to solve some of humanity's most daunting problems.

3150 139th Ave SE, Building 4
Bellevue, WA 98005

globalgood.com

GLOBAL IMPACT ●

Global Impact works on charitable ventures to inspire greater giving. It serves as a trusted advisor, and an intermediary and implementing partner across the private, nonprofit, and public sectors. Through these partnerships, the organization has raised \$2 billion to address issues around poverty and global development. Its expertise includes fundraising and partnerships, employee engagement and CSR, and finance and business services.

1199 N Fairfax St, Suite 300
Alexandria, VA 22314

charity.org

GLOBAL LEADERSHIP FORUM ●

The Global Leadership Forum strengthens globally oriented social-purpose leaders through a 7-month peer cohort program that addresses leadership, management, and organizational development topics. In this trusting peer community, creative problem solving and real-time application of topics results in personal and organizational growth. Alumni of the program form an enduring community who support each other to improve lives in communities worldwide.

2313 North 43rd St
Seattle, WA 98103

glfglobal.org

GLOBAL PARTNERSHIPS ●

Global Partnerships is an impact-first investor dedicated to expanding opportunity for people living in poverty. GP extends loans and early stage investments to social enterprises that serve people living in poverty in developing countries throughout Latin America, the Caribbean, and sub-Saharan Africa.

1932 1st Ave, Suite 400
Seattle, WA 98101

globalpartnerships.org

GORMAN CONSULTING

Gorman Consulting is a firm that provides specialized measurement and evaluation services, primarily in the health sector.

707 Driftwood Lane
Edmonds, WA 98020

gormanconsulting.org

GRAMEEN FOUNDATION ●

Grameen Foundation is a global nonprofit that empowers the poor, especially women, to end poverty and hunger. It creates breakthrough solutions—spanning financial, agricultural and health services—that leverage digital technology and local partner networks to bring people the tools and opportunities they need to help themselves.

1400 K St, Suite 550
Washington, DC 20005

grameenfoundation.org

GSBA, WASHINGTON STATE'S LGBTQ & ALLIED CHAMBER OF COMMERCE

GSBA, Washington State's LGBTQ & Allied Chamber of Commerce's mission is to combine business development, leadership, and social action to expand economic opportunities for the Lesbian, Gay, Bisexual and Transgender community and those who support equality for all. It envisions a vibrant global economy strengthened through the full participation of diverse local communities.

400 E Pine St, Suite 322
Seattle, WA 98122

thegsba.org

HANDS FOR PEACEMAKING FOUNDATION ●

The focus of the Hands for Peacemaking Foundation is to offer opportunities for economic development, improved health conditions and access to education to promote self-sufficiency for the Guatemalan people.

PO Box 964
Everett, WA 98206

handsforpeacemaking.org

HEALING HEARTS NORTHWEST ●

Healing Hearts Northwest is a humanitarian group of health care professionals dedicated to patients with heart disease, providing comprehensive cardiovascular surgery and care to patients in need. HHNW will assist in the establishment of a local system to treat, follow, and monitor all patients who have received care.

PO Box 31533
Spokane, WA 99223

healingheartsnorthwest.com

HEALTH ALLIANCE INTERNATIONAL ●

Health Alliance International (HAI)'s mission is to promote policies and support programs that strengthen government primary health care and foster social, economic, and health equity for all. Its vision is a just world that promotes health and well-being, including universal access to quality health care.

1107 NE 45th St, Suite 350
Seattle, WA 98105

healthallianceinternational.org

HEIFER INTERNATIONAL ●

Heifer's mission is to end poverty and hunger while caring for the Earth.

R. Hedin, 13941 219th Ave NE
Woodinville, WA 98077

heifer.org

HIGHLINE COLLEGE ●

As a public institution of higher education serving a diverse community in a multicultural world and global economy, Highline College promotes student engagement, learning, and achievement, integrates diversity and globalism throughout the college, sustains relationships within its communities, and practices sustainability in human resources, operations, and teaching and learning.

2400 S 240 St
Des Moines, WA 98198

highline.edu

HOLT INTERNATIONAL ●

Around the world, Holt International works toward its vision by providing individualized, child-focused services in three main program areas: Family Strengthening, Orphan and Vulnerable Children Care, and Adoption/Foster Services.

250 Country Club Rd
Eugene, OR 97401

holtinternational.org

● 501(c)(3) non-profit organization

HUNGER PROJECT ●

The Hunger Project is an organization committed to the sustainable end of world hunger. It has ongoing programs in Africa, Asia, and Latin America, where it implements programs aimed at mobilizing rural grassroots communities to achieve sustainable progress in health, education, nutrition, and family income.

110 W. 30th St, 6th Floor
New York, NY 10001

thp.org

INFORMED INTERNATIONAL

InformEd International works at the intersection of business and social good to improve education outcomes in developing countries. Through research, monitoring, and evaluation consulting services, InformEd helps organizations collect, analyze, interpret, and effectively use programming data to maximize impact. In addition, InformEd's innovative programs improve education quality and address inequities, working with local partners through a shared value approach.

500 Yale Ave North
Seattle, WA 98109

informedinternational.org

INITIATIVE FOR GLOBAL DEVELOPMENT ●

The Initiative for Global Development (IGD) engages and harnesses the power of the private sector to create sustainable growth and alleviate poverty in Africa.

1341 Connecticut Ave NW
Washington, DC 20036

igdleaders.org

INTERNATIONAL RESCUE COMMITTEE ●

The International Rescue Committee (IRC) helps people in 40+ countries whose lives and livelihoods are shattered by conflict and disaster to survive, recover, and gain control of their future. Since 1976, the IRC in Seattle has helped thousands of refugees, immigrants, and survivors of human trafficking to rebuild their lives in Washington State.

1200 South 192nd St, Suite 101
Seattle, WA 98148

rescue.org/seattle

KATI COLLECTIVE

Kati Collective is dedicated to improving systems across global development by providing experienced, strategic and pragmatic action focused on three of the most important drivers of change: women, digital, and partnerships. Kati Collective is compelling and impactful, aligning resources from across its network with global and local expertise in order to provide clients with targeted, cost-effective project resources.

13446 108th Ave SW
Vashon, WA 98070

katicollective.com

KEY TRAVEL

Key Travel is a Travel Management Company that has specialized in simplifying travel complexity for the humanitarian, faith, and education sectors for over 35 years.

1500 JFK Boulevard, 1301
Philadelphia, PA 19102

keytravel.com/us

KIDS IN NEED OF DEFENSE (KIND) ●

KIND protects unaccompanied immigrant and refugee children by providing pro bono legal representation in immigration court; social services; family reunification and services that address sexual and gender-based violence in Central America; and conducting advocacy in the U.S. and the region for laws, policies, and practices that protect children who migrate alone and respond to the root causes of child migration.

1201 Third Ave, Suite 4900
Seattle, Washington 98101

supportkind.org

KYLE HOUSE GROUP

KHG provides hands-on and customized consulting services to a diverse portfolio of clients in the non-profit and commercial sectors. KHG operates at the nexus of government, business, and philanthropic communities, where its experienced team of professionals specializes in government relations, commercial advocacy, partnership development, policy analysis, and strategic communications.

1747 Pennsylvania Ave NW, Suite 1150
Washington, DC 20006

kylehousegroup.com

LAKESIDE SCHOOL ●

Lakeside School is a private/independent school located in the Haller Lake neighborhood at the north city limits of Seattle, Washington for grades 5–12. Famous alumni include Microsoft founders Bill Gates and Paul Allen. In 2018, school review website Niche ranked Lakeside School the best school in Washington state and the 6th best school in the United States.

14050 NE 1st Ave
Seattle, WA 98125

lakesideschool.org

LANDESA ●

Landesa advances pro-poor, gender-sensitive land rights reforms through law and policy tools. These reforms have helped alleviate poverty, reduce hunger, and ease conflict over land for more than 180 million families. Secure rights to land boost agricultural productivity, improve health, nutrition and school enrollment, and have placed billions of dollars in new land wealth in the hands of rural people.

1424 4th Ave, Suite 300
Seattle, WA 98101

landesa.org

LANE POWELL PC

Lane Powell is a Pacific Northwest law firm with a national—and international—reach. Our Nonprofit & Social Enterprise attorneys are intimately familiar with and sensitive to the unique and often complex corporate, tax and financial issues faced by nonprofit organizations and the unique mission-driven outlook that is fundamental to social enterprises, nonprofits, social impact investors, hybrid nonprofit/for-profit organizations and donors.

1420 5th Ave, Suite 4200
Seattle, WA 98111

lanepowell.com

LARGESSE

Largesse specializes in curating beautifully presented handmade, eco-conscious and/or fairly-traded corporate gifts. Largesse helps corporate gift buyers find unique solutions for executive gifts, incentive rewards, and promotional products that align with and reinforce their brand values. Largesse's mission is to create sustainable economic opportunities for marginalized and talented artisans across the world by giving them equal access to the global marketplace.

8045 45th Ave NE
Seattle, WA 98115

largessecompany.com

LIFE SCIENCE WASHINGTON ●

Life Science Washington is an independent, non-profit, trade association serving the life sciences industry in WA. As the center of influence for WA life sciences, it advocates for positive public policy and private investment, brings together research institutions, investors, and entrepreneurs to grow its economic sector, and create healthier communities.

1551 Eastlake Ave E, Suite 300
Seattle, WA 98102

lifesciencewa.org

LINKSBRIDGE

Linksbridge helps organizations and leaders gain insight and understanding from complex information, and creates useful tools to effectively communicate plans and implement change.

812 5th Ave N, Unit C
Seattle, WA 98109

linksbridge.com

LYNDEN INTERNATIONAL

Lynden International is a full-service domestic and international freight forwarder. The organization has over 30 offices throughout the world including the United States, Canada, Mexico, Belgium, Russia, and the Russian Far East. Lynden International focuses on fast, responsive customer service, as well as consistent, reliable, and competitive transport.

18000 International Blvd 800
Seattle, WA 98188

lynden.com

MALARIA NO MORE ●

Malaria No More envisions a world where no one dies from a mosquito bite. The organization's work has contributed to historic progress toward this goal. Now, Malaria No More is mobilizing the political commitment, funding, and innovation required to achieve what would be one of the greatest humanitarian accomplishments—ending malaria within our generation.

2341 Eastlake Ave E, Suite 200
Seattle, WA 98102

malarianomore.org

THE MAX FOUNDATION ●

The Max Foundation delivers life-saving, targeted cancer treatments to people in low- and middle-income countries who would have no other way to access them. Its innovative model saves lives in more than 75 countries across the globe providing patient-centered treatment, care, and support. The Max Foundation's vision is a world where all people facing cancer live with dignity and hope.

1107 NE 45th St, Suite 230
Seattle, WA 98105

themaxfoundation.org

MEDICAL TEAMS INTERNATIONAL ●

Medical Teams International is a Christian humanitarian relief agency providing life-saving medical care for people in crisis, such as survivors of natural disasters and refugees. Daring to love like Jesus, Medical Teams International cares for the whole person—physical, emotional, social, and spiritual—and serves all people—regardless of religion, nationality, sex, or race. Because every person matters.

9680 153rd Ave NE
Redmond, WA 98052

medicalteams.org

MERCY CORPS ●

Mercy Corps is a leading global organization powered by the belief that a better world is possible. In disaster, in hardship, in more than 40 countries around the world, Mercy Corps partners to put bold solutions into action—helping people triumph over adversity and build stronger communities from within. Now, and for the future.

45 SW Ankeny St
Portland, OR 97204

mercycorps.org

MICROSOFT

At Microsoft, the mission is to empower every person and every organization on the planet to achieve more. Delivering on this mission starts with great technology, but great technology alone is not enough. Too many of technology's benefits have yet to reach the people who need them.

One Microsoft Way
Redmond, WA 98052

microsoft.com

● 501(c)(3) non-profit organization

MIFOS INITIATIVE ●

The Mifos Initiative provides education, training, and tools to enable charitable organizations and social enterprises to make financial inclusion more affordable, available, and accessible to the 2.5 billion unbanked poor in the world.

19330 83rd PI W
Edmonds, WA 98026

mifos.org

MINERVA STRATEGIES

Minerva Strategies uses smart communication to inspire action and create positive change. Minerva Strategies is well connected in the social change sector, with strong expertise in global health and development, and it brings a keen understanding of clients' opportunities and constraints.

1809 7th Ave, Suite 1000
Seattle, WA 98101

minervastrategies.com

MISSION AFRICA ●

Mission Africa provides education scholarships, free health services, and poverty alleviation programs to children and families in remote villages of ten African countries to help combat inequity and poverty that these communities face. Mission Africa empowers citizens, strengthens families, and in collaboration with local partners, have demonstrated remarkable capacity to improve the lives of children and families in these communities.

1020 30th St NE
Auburn, WA 98002

missionafrica.us

MOBILITY OUTREACH INTERNATIONAL ●

Mobility Outreach International (MOi) enables mobility in under-resourced areas of the world. MOi provides non-surgical treatment to children with clubfoot, and prosthetic; and orthotic services, physical rehabilitation, advocacy, and orthopedic surgical outreach to adults and children.

192 Nickerson St, Suite 201
Seattle, WA 98109

mobilityoi.org

MONA FOUNDATION ●

Founded in 1999, Mona Foundation supports grassroots initiatives that provide education to all children, empower women and girls, and enable them to transform their own communities. In 2018 Mona Foundation supported the education and empowerment of more than 411,000 students in 16 projects in 10 countries including US, Haiti, Panama, Brazil, India, Vietnam, Mongolia, China, Gambia, and Sierra Leone.

218 Main St, Suite 404
Kirkland, WA 98033

monafoundation.org

MOVINGWORLDS

MovingWorlds engages professionals from the for-profit sector to build the capacity of social impact organizations around the world. Companies can partner with MovingWorlds to sponsor their employees on these projects as part of leadership & innovation development programs (like Microsoft's MySkills). Its signature program, the MovingWorlds Institute Global Fellowship, supports career growth through the act of creating social good.

220 2nd Ave South, Suite 119
Seattle, WA 98104

movingworlds.org

MSR GLOBAL HEALTH

MSR Global Health is focused on improving access to basic human needs for people living in low-resource settings around the globe. MSR Global Health believes the same trusted engineering that creates gear for challenging outdoor environments can find solutions to help these communities gain greater access to safe water, food, and shelter.

4000 1st Ave S
Seattle, WA 98134

msrglobalhealth.com

NETHOPE ●

NetHope empowers committed organizations to change the world through the power of technology. This consortium of nearly 60 leading global nonprofits unites with technology companies and funding partners to design, fund, implement, adapt, and scale innovative approaches to solve development, humanitarian, and conservation challenges.

PO Box 95586
Seattle, WA 98145

nethope.org

NORTHEASTERN UNIVERSITY - SEATTLE ●

Northeastern University–Seattle offers high-demand graduate degrees in science and technology, business, nonprofit and global leadership, healthcare, education.

401 Terry Ave N, Suite 103
Seattle, WA 98109

northeastern.edu/seattle

NORTHWEST IMMIGRANT RIGHTS PROJECT ●

Northwest Immigrant Rights Project promotes justice by defending and advancing the rights of immigrants through direct legal services, systemic advocacy, and community education. Northwest Immigrant Rights Project strives for justice and equity for all persons, regardless of where they were born.

615 2nd Ave St 400
Seattle, WA 98104

nwirp.org

NORTHWEST SCHOOL ●

The Northwest School offers a faculty who engage each student in sequential, cross-disciplinary study in the Humanities, Sciences, and the Arts. The Northwest School graduates students with historical, scientific, artistic, and global perspective, enabling them to think and act with integrity, believing they have a positive impact on the world.

1415 Summit Ave
Seattle, WA 98122

northwestschool.org

NPH USA ●

NPH USA transforms the lives of abandoned and disadvantaged children with homes, healthcare, and educational programs, making a positive impact in Latin America and the Caribbean.

1800 112th Ave NE, Suite 270E
Bellevue, WA 98004

nphusa.org

OIKOCREDIT US ●

Oikocredit is a worldwide financial cooperative that promotes global justice by empowering disadvantaged people with credit.

PO Box 70164
Seattle, WA 98127

oikocreditnorthwest.org

ONE EQUAL HEART FOUNDATION ●

One Equal Heart collaborates with indigenous leaders in Chiapas, Mexico, to honor and nurture sustainable agriculture, equitable communities, and traditional knowledge. Locally-led programs partner with Mexican nonprofit organizations to connect indigenous leaders with tools to thrive, focusing on engaging women as critical agents of change who reframe cultural traditions to build equitable communities and shape the next generation of leaders.

1265 S. Main St, Suite 303-C
Seattle, WA 98144

oneequalheart.org

ONEWORLD NOW! ●

OneWorld Now!'s mission is to develop the next generation of global leaders. Its model of international education opens up opportunities for high school students to acquire 21st century leadership skills, learn world languages like Korean, Chinese, Arabic, and Russian, and access summer study abroad programs.

610 Maynard Ave S
Seattle, WA 98104

oneworldnow.org

OUTRIGHT ACTION INTERNATIONAL ●

OutRight Action International is the leading US-based nonprofit fighting for human rights for LGBTIQ people globally, especially in places where they face extreme violence, discrimination, and persecution. OutRight monitors and documents human rights violations, supports grassroots activists on the frontlines, and holds governments accountable at the United Nations and beyond.

4827 S Brandon
Seattle, WA 99118

outrightinternational.org

OXFAM AMERICA ●

Oxfam America is a global organization committed to ending the injustice of poverty. As one of 19 members of the international Oxfam confederation working in over 90 countries, Oxfam America helps people build better futures for themselves, hold the powerful accountable, and save lives in disasters. Oxfam's mission is to tackle the root causes of poverty and create lasting solutions.

220 2nd Ave S
Seattle, WA 98104

oxfamamerica.org

PANGEA GIVING ●

Pangea Giving is a giving circle whose purpose is to give its members and supporters direct, thoughtful, and effective ways to support grassroots organizations in the Global South to improve the quality of life in their communities. It has grant partners in East Africa (Kenya, Tanzania, and Uganda), Southeast Asia (Cambodia and Myanmar), and Latin America (Guatemala and Oaxaca, Mexico).

220 2nd Ave S, Room 215
Seattle, WA 98104

pangeagiving.org

PARTNERS ASIA ●

Partners Asia supports community initiatives to improve the lives of Myanmar's most vulnerable. Many of these people live in unstable areas within Myanmar and along its borders, where they risk displacement and exploitation. Partners Asia builds relationships with innovative organizers in these communities and with international donors to help bridge the gap between local leaders and global resources.

220 2nd Ave S
Seattle, WA 98104

partnersasia.org

PATH ●

PATH is a global team of innovators working to accelerate health equity so all people and communities can thrive. It advises and partners with public institutions, businesses, grassroots groups, and investors to solve the world's most pressing health challenges.

2201 Westlake Ave, Suite 200
Seattle, WA 98121

path.org

● 501(c)(3) non-profit organization

PATH FROM POVERTY ●

Path From Poverty reaches across cultures to transform lives and communities by partnering with women's groups; empowering and equipping women to break the cycle of poverty and live into their God-given potential, irrespective of their spiritual beliefs.

302 N 78th St
Seattle, WA 98103

pathfrompoverty.org

PEACETREES VIETNAM ●

PeaceTrees Vietnam is a humanitarian demining organization dedicated to addressing the legacy of the Vietnam War. Working alongside Vietnamese communities, PeaceTrees Vietnam removes unexploded bombs and mines, and returns the land back to productive use by investing in education and agriculture. PeaceTrees also invests in survivor assistance, mine risk education, and citizen diplomacy.

509 Olive Way, Suite 1226
Seattle, WA 98101

peacetreesvietnam.org

PERENNIAL ●

Perennial trains social leaders to renew and sustain themselves in the context of their community, their leadership, their cause, and their lives. Perennial's programs and practices have helped hundreds of community-based leaders across Africa, Latin America, the Middle East, and Asia-Pacific to deepen their capacities and reawaken their commitment to social change.

4649 Sunnyside Ave N, Suite 400
Seattle, WA 98103

perennial.org

PHILANTHROPY NORTHWEST ●

Philanthropy Northwest is the network for philanthropists of all types who are committed to Alaska, Idaho, Montana, Oregon, Washington, and Wyoming. Philanthropy Northwest promotes, facilitates, and drives collaborative action by community investors to build resilient, equitable, and inclusive communities.

2101 Fourth Ave, Suite 650
Seattle, WA 98121

philanthropynw.org

PILGRIM AFRICA ●

Pilgrim Africa's mission is to challenge despair, love boldly, and help African people create a future of prosperity and health. It aims to restore the hope and dignity found in Christ to those devastated by war, poverty, or disease.

115 N 85th St, Suite 202
Seattle, WA 98103

pilgrimafrika.org

PLANNED PARENTHOOD OF THE GREAT NORTHWEST AND THE HAWAIIAN ISLANDS ●

PPGNHI draws upon its expertise as a leading provider of sexual and reproductive health services and comprehensive sexuality education to build the capacity of partner organizations around the world. PPGNHI believes sexual and reproductive rights are basic human rights and that everyone should have access to quality health care.

2001 East Madison St
Seattle, WA 98122

ppgnhi.org

THE PROFITABLE NONPROFIT

The Profitable Nonprofit provides coaching, training, consulting, and mentoring to nonprofit organizations specifically as it relates to nonprofit funding and fund development. Ensuring that nonprofits who want to change the world for good, have the funding and resources to do so.

1425 Broadway, #461
Seattle, WA 98122

profitable-nonprofit.com

PRONTO INTERNATIONAL ●

PRONTO International aims to optimize care during birth. The organization develops and implements innovative training strategies that act as a catalyst for health care providers to make individual, team, and systems changes. PRONTO envisions birth as a safe and respectful experience for all mothers, babies, and healthcare providers.

5419 Greenwood Ave N
Seattle, WA 98103

prontointernational.org

PWC (PRICEWATERHOUSECOOPERS)

PwC helps resolve complex issues and identifies opportunities. PwC brings a global perspective along with in-depth knowledge of local, state and US issues, and focus on audit and assurance, tax and consulting services. In the US, PwC concentrates on 16 key industries and provides targeted services that include human resources, deals, forensics, and consulting services.

1420 5th Ave, Suite 2800
Seattle, WA 98101

pwc.com

REMOTE ENERGY ●

Remote Energy provides customized solar electric curriculum development, training, and educational programs. It partners with organizations looking to use renewable energy to address issues relating to jobs, health, clean water, education, gender equality, and poverty.

4009 N 19th St
Tacoma, WA 98405

remoteenergy.org

RENEGAID INNOVATIVE DISASTER RELIEF ●

By producing innovative relief projects and programs, RenegAID™ is dedicated to improving people's ability to reestablish themselves in catastrophic disasters.

220 N J, Unit A
Palouse, WA 99161

renegaid.org

RESONANCE

Resonance delivers market-based solutions to solve the world's toughest challenges. Resonance bridges the gap between global development agendas and private sector interests by designing action-based strategies, forging strategic partnerships, and executing across sector boundaries. Resonance has built over 300 partnerships that enable businesses, NGOs, and foundations to achieve their goals while reaching millions born into poverty.

220 2nd Ave S
Seattle, WA 98104

resonanceglobal.com

RESOURCE MEDIA ●

Resource Media is a one-of-a-kind communications agency: a mission-driven nonprofit working to improve the health of people and the planet, and to build a more just and equitable world. Resource Media helps its clients use communications to build bridges across sectors, mobilize supporters, and shift the public debate.

925 4th Ave, 11th floor
Seattle, WA 98104

resource-media.org

RESULTS - SEATTLE ●

RESULTS is a movement of passionate, committed everyday people. Together they use their voices to influence political decisions that will bring an end to poverty.

1009 Western Ave, Apt 1209
Seattle, WA 98104

results.org

RISE BEYOND THE REEF ●

Rise Beyond the Reef bridges the divide between rural remote indigenous Fijian communities and the outside world, promoting women as leaders of their communities on the frontlines of climate justice.

1107 30th Ave
Seattle, WA 98122

risebeyondthereef.org

ROBERT PAETZ PHOTOGRAPHY

Robert is insatiably curious about the world, a stubborn optimist with a "why not?" approach to life. He has traveled in 60+ countries and captures the experience through documentary photos and cinematography. He would love to learn more about the vital work you do and how he can help share your story.

Seattle, WA

robertpaetz.com

THE ROSE INTERNATIONAL FUND FOR CHILDREN (TRIFC) ●

The Rose International Fund for Children's (TRIFC) mission is to 'lift-up' Nepalese people living with disabilities and those that are disadvantaged so they can achieve their full potential. TRIFC envisions Nepal as a society that fosters dignity and hope for disadvantaged people and people living with disabilities, by providing them with the support they need to become productive, independent citizens.

14150 NE 20th St, Floor 1
Bellevue, WA 98007

trifc.org

ROTARY DISTRICT 5030 ●

Rotary District 5030 is a local and international service organization.

PO Box 12248
Mill Creek, WA 98082

rotarydistrict5030.org

ROUNDGLASS

RoundGlass is a socially-conscious global firm spurring innovation and disruption in digital health and wellness. The company believes that change at scale must start with motivating and transforming individuals to live a life of wellbeing and meaningfulness.

1756 114th AVE SE
Bellevue, WA 98040

round.glass

RWANDA GIRLS INITIATIVE ●

Rwanda Girls Initiative's (RGI) mission is to educate and empower girls in Rwanda to reach their highest potential. RGI opened Gashora Girls Academy of Science and Technology as an innovative and socio-economically diverse upper-secondary school, combining college prep academics with leadership training, designed to cultivate leaders with a love of learning and a sense of economic empowerment to strengthen their communities and country.

PO Box 325
Medina, WA 98039

rwandagirlsinitiative.org

SAHAR EDUCATION FOR AFGHAN GIRLS ●

By fostering interchanges between the United States and Afghanistan, Sahar creates quality educational opportunities in Afghanistan that empower and inspire children and their families to build peaceful, just, and life-affirming communities.

PO Box 17672
Seattle, WA 98127

sahareducation.org

SCHOOLS FOR SALONE ●

Schools for Salone is a non-profit organization committed to helping Sierra Leoneans rebuild the many rural schools destroyed during their country's ten year long civil war that ended in 2002. Schools for Salone has built 22 schools and 3 libraries since 2005.

PO Box 25314
Seattle, WA 98165

schoolsforalone.org

● 501(c)(3) non-profit organization

SE ASIA FOUNDATION ●

The SE Asia Foundation focuses on eliminating poverty by educating girls. Hands-on coaching for sustainability is provided for those schools, care facilities, and related organizations selected for support.

9715 Cherry St
Edmonds, WA 98020

seafund.org

SEATTLE AQUARIUM ●

The Seattle Aquarium is a respected authority on the Salish Sea, Washington Coast, and greater Pacific Ocean, and serves as the largest platform for ocean conservation and engagement in the Pacific Northwest. Guided by its mission of Inspiring Conservation of Our Marine Environment, the Aquarium has reached over 27 million visitors including two million school children since opening in 1977.

1483 Alaskan Way, Pier 59
Seattle, WA 98101

seattleaquarium.org

SEATTLE ART MUSEUM - GARDNER CENTER FOR ASIAN ART AND IDEAS ●

Offering dynamic public programs at the Asian Art Museum, Gardner Center events explore the vast diversity of Asia within global networks. From art, history, and culture to global development and urban design, programs share ideas that include dialogue on challenging contemporary issues.

1400 E Prospect St
Seattle, WA 98112

seattleartmuseum.org/gardnercenter

SEATTLE FOUNDATION ●

Seattle Foundation ignites powerful, rewarding philanthropy to make Greater Seattle a stronger, more vibrant community for all.

1601 Fifth Avenue, Suite 1900
Seattle, WA 98101-3615

seattlefoundation.org

SEATTLE INTERNATIONAL FOUNDATION ●

Seattle International Foundation's mission is to champion good governance and equity in Central America through rule of law and a robust civil society

1601 5th Ave, Suite 1900
Seattle, WA 98101

seaif.org

SEATTLE METROPOLITAN CHAMBER OF COMMERCE ●

The Chamber engages the innovation and entrepreneurship of its members to create a strong economy, advocate for a vital business environment, and build sustainable and healthy communities in the Seattle region.

1301 5th Ave, Suite 1500
Seattle, WA 98101

seattlechamber.com

SEATTLE PACIFIC UNIVERSITY ●

Seattle Pacific University seeks to be a premier Christian University fully committed to engaging the culture and changing the world by graduating people of competence and character, becoming people of wisdom, and modeling grace-filled community.

3307 3rd Ave W
Seattle, WA 98119

spu.edu

SEATTLE UNIVERSITY ●

Seattle University is a premier educational institution that offers students unique global opportunities in higher learning, including international academic and service programs that challenge students to test the theories and analytical approaches to understanding humanity in a dynamic intercultural setting.

901 12th Ave
Seattle, WA 98122

seattleu.edu

SG FOUNDATION ●

The SG Foundation strives to serve God and the poor by giving a hand up, rather than a hand out, to relieve suffering and improve the quality of life in communities in neighboring developing countries.

P. O. Box 444
Buellton, CA 93427

sgfoundation.org

SNOW LEOPARD TRUST ●

The Snow Leopard Trust aims to better understand the endangered snow leopard, and to protect the cat in partnership with the communities that share its habitat.

4649 Sunnyside Ave N, Suite 325
Seattle, WA 98103

snowleopard.org

SPLASH ●

Founded in 2007, Splash delivers child-focused water, sanitation, hygiene (WASH), and menstrual health programs for governments in some of the world's largest, low-resource cities. Through Project WISE (WASH-in-Schools for Everyone), Splash will reach every government school in Addis Ababa, Ethiopia, and Kolkata, India, benefiting one million children by 2023.

1326 5th Ave, Suite 300
Seattle, WA 98101

splash.org

SPREEHA FOUNDATION ●

Spreeha strives to break the cycle of poverty for underprivileged people by providing healthcare, education, and skills training. Spreeha envisions life without poverty where underprivileged people are empowered to improve their quality of life.

2205 152nd Ave NE
Redmond, WA 98052

spreeha.org

SPRING DEVELOPMENT INITIATIVE ●

Spring Development Initiative partners with local leaders and change makers and offers the capacity building, collaborative forums, and seed funding they need to implement strong governance systems and to improve the education, economic, and health attainment of their communities.

18617 NE 57th St
Redmond, WA 98052

sid-initiative.org

STARBUCKS

Starbucks' mission is to inspire and nurture the human spirit — one person, one cup and one neighborhood at a time.

2401 Utah Ave S
Seattle, WA 98134

starbucks.com

TABLEAU FOUNDATION

Tableau Foundation is a philanthropic initiative led by the employees of Tableau Software that encourages the use of facts and analytical reasoning to solve the world's problems.

1621 N 34th St
Seattle, WA 98103

tableaufoundation.org

TEARFUND ●

Tearfund is a Christian relief and development agency. With over 50 years of experience, Tearfund is recognized as an expert in development, disaster response, disaster risk reduction, and advocacy. As well as mobilizing to deliver humanitarian assistance during times of crisis, Tearfund works through its 350 partners worldwide to enable communities to thrive in some of the least developed countries and harshest environments in the world.

500 Yale Ave N
Seattle, WA 98105

tearfundusa.org

TILLER

Tiller works with mission-driven organizations to achieve their strategic objectives by developing events, conferences, and trips that actively engage and inspire participants to action. With vast experience in global health and development, Tiller manages a wide range of programs including local fundraising events, intimate meetings for high-profile VIPs, and complex international conferences.

1752 NW Market St, 407
Seattle, WA 98107

tillerglobal.com

UNICEF USA ●

UNICEF USA works for the survival, protection and development of children worldwide by supporting UNICEF's work, and other efforts in support of the world's children, through fundraising, advocacy, and education in the United States.

Seattle, WA

unicefusa.org

UNIVERSITY OF WASHINGTON EVANS SCHOOL OF PUBLIC POLICY & GOVERNANCE ●

The Daniel J. Evans School of Public Policy & Governance at the University of Washington is committed to improving the quality of public and nonprofit service; educating leaders to meet societal challenges with compassion, vision, analytic rigor, and practicality; advancing scholarship and ideas that strengthen public policy and management; serving local and global communities; and promoting thoughtful, civil, public deliberation.

University of Washington—Condon Hall
1100 NE Campus Parkway
Seattle, WA 98105

evans.uw.edu

UNIVERSITY OF WASHINGTON HENRY M. JACKSON SCHOOL OF INTERNATIONAL STUDIES ●

The Henry M. Jackson School of International Studies is an internationally recognized leader in advancing the understanding of and engagement in world issues. As one of the oldest and largest schools in the country to offer undergraduate and graduate degrees in international and area studies, JSIS is dedicated to teaching and research that impact nations, communities, educators, and individuals.

400 Thomson Hall Box 353650
Seattle, WA 98195

jsis.washington.edu

UNIVERSITY OF WASHINGTON MICHAEL G. FOSTER SCHOOL OF BUSINESS GLOBAL BUSINESS CENTER ●

The Global Business Center's mission is to develop global business expertise by hosting and sponsoring outstanding international education initiatives.

Box 353200
Seattle, WA 98195

foster.uw.edu/centers/gbc

UNIVERSITY OF WASHINGTON OFFICE OF GLOBAL AFFAIRS ●

The UW Office of Global Affairs collaborates across the University and the world in advancing the UW's mission of discovery and public service. Annually, 2100+ Huskies participate in the UW Study Abroad programs, receiving 400+ scholarships. Other key activities include Global Innovation Fund grants for UW faculty and researchers, and the UW Rome Center, a unique facility currently under renovation.

22 Gerberding Hall
Seattle, WA 98195

washington.edu/global/gift

UNIVERSITY OF WASHINGTON SCHOOL OF LAW GRADUATE PROGRAM IN SUSTAINABLE INTERNATIONAL DEVELOPMENT ●

The SID LL.M. program prepares students to work within organizations that include the World Bank, USAID, the United Nations development program, private consulting firms, environmental NGOs, humanitarian and human rights organizations and active military service focused on the rule of law.

4293 Memorial Way
Seattle, WA 98195

law.washington.edu/sid

● 501(c)(3) non-profit organization

UPAYA SOCIAL VENTURES ●

Upaya creates dignified jobs for the poorest of the poor by building scalable businesses with investment and consulting support. Since 2011, Upaya has accelerated 42 small and growing businesses in India and invested in 16 of those companies; its portfolio companies have created more than 13,000 jobs as of July 2019.

508 Yale Ave N, #214
Seattle, WA 98109

upayasv.org

VILLAGEREACH ●

VillageReach works with governments to solve health care delivery challenges in low-resource communities. Its programs focus on increasing access to quality health care at the last mile. VillageReach develops and implements new approaches and ideas to ensure vaccines and medicines are available, increases the capacity of health workers, and ensures they have access to data to improve health.

2900 Eastlake Ave E, Suite 230
Seattle, WA 98102

villagereach.org

VISTA HERMOSA FOUNDATION ●

Vista Hermosa Foundation invests in the growth of holistic, flourishing communities. As an operating foundation, Vista Hermosa Foundation includes both practitioners and partners, learning from communities of practice to inform how to engage with and invest in others.

3525 E A Street
Pasco, WA 99301

vistahermosafoundation.org

VITAL VOICES GLOBAL PARTNERSHIPS ●

Vital Voices is an international non-profit organization that empowers and champions women leaders around the world. Vital Voices searches the world for women leaders with daring vision for change, then partners with them to make that vision a reality. For 22 years, Vital Voices has amplified and invested in more than 18,000 women leaders from 182 countries and territories.

Seattle, WA

vitalvoices.org

VULCAN

Vulcan Inc. is the engine behind philanthropist and Microsoft cofounder Paul G. Allen's network of organizations and initiatives. Empowered by Paul's vision to make a positive difference in the world, Vulcan works to be a catalyst for change. The organization is committed to improving our planet through catalytic philanthropy, inspirational experiences, and scientific and technological breakthroughs.

505 5th Ave S 900
Seattle, WA 98104

vulcan.com

WASHINGTON COUNCIL OF INTERNATIONAL TRADE

WCIT is the only organization in Washington dedicated exclusively to advocating for public policies that increase Washington state's international competitiveness. On behalf of its members—manufacturers, farmers, retailers, and service providers—WCIT advocates for trade policies and investments that benefit Washington's workers and employers.

1301 5th Ave, Suite 1500
Seattle, WA 98101

wcit.org

WASHINGTON GLOBAL HEALTH ALLIANCE ●

WGHA connects and informs Washington's global health community, creating a culture of collaboration at home so that its members can have more impact in the world. WGHA brings members together through events and conversations designed to advance common goals, share best practices, and foster collaboration across organizations and disciplines.

1809 7th Ave, Suite 1000
Seattle, WA 98101

wghalliance.org

WASHINGTON NONPROFITS ●

Washington Nonprofits is the state association for all nonprofits in Washington. It makes sure nonprofits have what they need to succeed through learning, advocacy, and collaboration.

1265 S Main St 206
Seattle, WA 98144

washingtonnonprofits.org

WATER1ST INTERNATIONAL ●

Water1st helps the world's poorest people implement and sustain community-managed projects that integrate clean water, toilets, and hygiene education.

Water1st unites people to fight the global water and sanitation crisis. The organization believes this worldwide, silent catastrophe will be solved when people come together as a concerned community and take simple, effective actions.

1904 3rd Ave, Suite 1012
Seattle, WA 98101

water1st.org

WATERAID ●

WaterAid is the #1 ranked international non-profit dedicated to helping the people living in the world's poorest communities gain access to safe water, toilets, and hygiene. WaterAid has programs and influence in 37 countries across Africa, Asia, the Caribbean, Latin America, and the Pacific region. WaterAid has reached 24.9 million people with clean water and 24 million people with toilets and sanitation.

233 Broadway, Suite 2705
New York, NY, 10279

wateraid.org/us/

WEST AFRICAN VOCATIONAL SCHOOLS ●

West African Vocational Schools' mission is to create hope and opportunity in West African communities by working hand-in-hand with indigenous leaders to establish vocational training centers and economic development programs while sharing the Gospel message.

PO Box 25455
Seattle, WA 98165

wavschools.org

WOODLAND PARK ZOO ●

Woodland Park Zoo saves wildlife and inspires everyone to make conservation a priority in their lives.

5500 Phinney Ave N
Seattle, WA 98103

zoo.org

WORLD AFFAIRS COUNCIL ●

As a hub for all things international, the World Affairs Council creates programs and opportunities for local people to interact directly with leaders, educators, and professionals from around the world.

2200 Alaskan Way, Suite 450
Seattle, WA 98121

world-affairs.org

WORLD BICYCLE RELIEF ●

World Bicycle Relief mobilizes people through The Power of Bicycles. Its mission is to create access to education, healthcare, and economic opportunities in developing regions of the world where distance is a challenge. World Bicycle Relief envisions a world where distance is no longer a barrier to independence and livelihood.

3023 Grandview St
Gig Harbor, WA 98335

worldbicyclerelief.org

WORLD CONCERN ●

World Concern is a Christian global relief and development agency, extending opportunity and hope to people facing extreme poverty.

19303 Fremont Ave N
Seattle, WA 98133

worldconcern.org

WORLD JUSTICE PROJECT ●

The World Justice Project is an independent, multidisciplinary organization working to advance the rule of law around the world. Effective rule of law reduces corruption, combats poverty and disease, and protects people from injustices large and small. The World Justice Project conducts survey research and engagement activities in 125 countries and maintains a global network of strategic partners.

1424 4th Ave, Suite 828
Seattle, WA 98101

worldjusticeproject.org

WORLD RELIEF SEATTLE ●

World Relief Seattle envisions every local refugee and vulnerable immigrant welcomed by community, rooted in community, and empowered for community. The organization provides vital services for refugees to rebuild their lives in Washington state, including: Resettlement Services, Employment Services, ESL Classes, Resiliency and Economic Empowerment, Immigration Legal Services, Detention Center Ministry, and Next Generation programs for youth.

841 Central Ave N, Suite C-106
Kent, WA 98032

worldreliefseattle.org

WORLD VISION ●

World Vision is a Christian humanitarian organization dedicated to working with children, families, and their communities worldwide to reach their full potential by tackling the root causes of poverty and injustice.

34834 Weyerhaeuser Way S
Federal Way, WA 98063

worldvision.org

WORLDWIDE FISTULA FUND ●

Worldwide Fistula Fund's mission is to protect and restore the health and dignity of the world's most vulnerable women by preventing and treating devastating childbirth injuries.

1100 East Woodfield Rd, Suite 350
Schaumburg, Illinois 60173

worldwidefistulafund.org

YEMEN RELIEF AND RECONSTRUCTION FOUNDATION ●

The Yemen Relief and Reconstruction Foundation's aims to increase awareness of the US public and policymakers vis-a-vis the humanitarian crises underway in Yemen, and support relief and reconstruction, while facilitating peace campaigns.

3216 74th Place SE
Mercer Island, WA 98040

yemenfoundation.org

YWCA SEATTLE | KING | SNOHOMISH ●

YWCA is on a mission to eliminate racism and empower women.

1118 5th Ave
Seattle, WA 98101

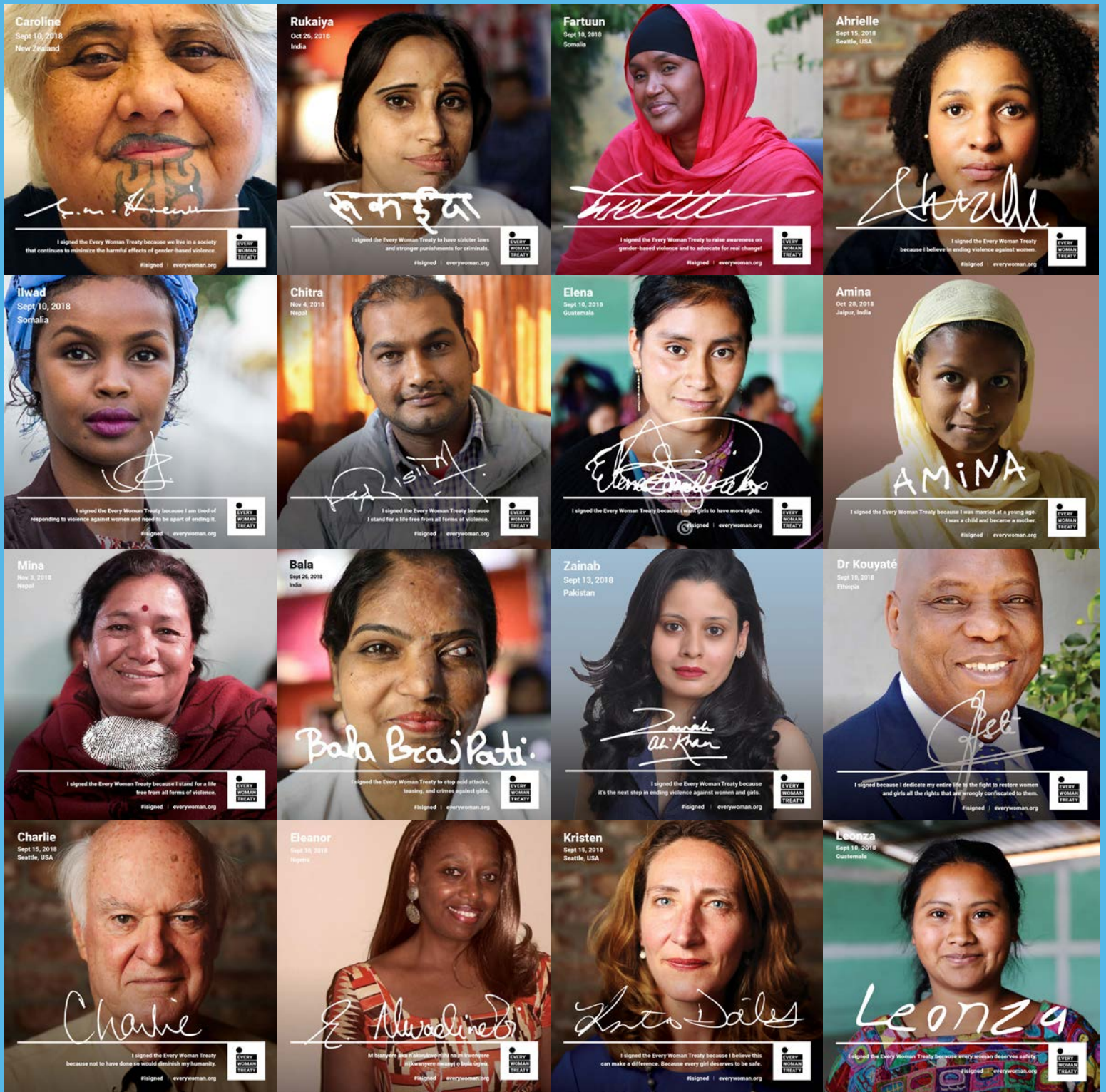
ywcaworks.org

● 501(c)(3) non-profit organization



Yasmin Guadalupe Aispuro Sandoval, 23, harvests Fair Trade Certified™ organic bell peppers at the Divemex farm in Sinaloa, Mexico. Workers on this farm voted to use Fair Trade Community Development Funds to open an on-site daycare facility and to fund scholarship programs for both children and adults.

Photo: James A. Rodriguez / Fair Trade USA



The Every Woman Treaty is a campaign for a global treaty to end violence against women and girls. The People's Call to Nations to make this treaty a reality has been signed by over 9,000 people and 843 organizations in 152 countries.

Photos: Every Woman Treaty

GLOBALWA

Westlake Tower | 1601 5th Avenue, Suite 1900 | Seattle, WA 98101